



WAR ROOM

ONLINE JOURNAL OF THE U.S. ARMY WAR COLLEGE

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[THE DOD-CIA RELATIONSHIP: ARE WE MILITARIZING STRATEGIC INTELLIGENCE?](#)

By David Oakley and Genevieve Lester July 9, 2019

How has the relationships among intelligence agencies evolved over the past half century, and why is this important for leaders today?

[A TALE OF TWO HILLS: THE MYTH AND REALITY OF THE BATTLE OF BAYONET HILL](#)

By David Murphy July 11, 2019

Is it possible that the official story of the famous Battle of Bayonet Hill may be wrong and that the battle actually took place elsewhere?

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[KNOWING WHEN A WAR IS UNWINNABLE — GENERAL FREDERICK C. WEYAND \(GREAT CAPTAINS\)](#)

By Frank Jones and Jacqueline E. Whitt July 16, 2019

Is General Frederick C. Weyand deserving of the title of Great Captain by virtue of his insights and actions during the Vietnam War?

[OVERUSING PERSONAL TECHNOLOGY: TICKING TIME BOMB FOR STRATEGIC LEADERS](#)

By Steven Wick July 17, 2019

What are the impacts of not being to disconnect from personal technologies and suffering from information overload and not enough sleep?

[THE CHALLENGES OF KEEPING SPACE SECURE \(LEADER PERSPECTIVES\)](#)

By Jay Raymond and Jacqueline E. Whitt July 18, 2019

Why is the space domain so important to the U.S., and what must leaders do to keep it protected from adversary exploitation?

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[OPTIMIZING ARMY RECRUITING](#)

By Vylis Leskys July 22, 2019

What innovations can the Army pursue to optimize its force structure, given the need to grow without increasing numbers of recruiters?

[WHAT SHOULD A U.S. SPACE FORCE LOOK LIKE?](#)

By Andrew Diederich and Jacqueline E. Whitt July 23, 2019

The space domain is becoming increasingly contested. What would the roles, missions, and required capabilities be for a space force?

[DARK INTERNATIONAL RELATIONS: WHEN CRIME IS THE "DIME"](#)

By Paul Kan July 24, 2019

How do criminal states infuse organized crime into their national instruments of power -- the 'DIME' -- and why?

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[WHAT DOES IT TAKE FOR ONE TO SUCCEED IN A MULTINATIONAL ASSIGNMENT?](#)

By Christian Vial, George Woods and Jacqueline E. Whitt July 30, 2019

A team of U.S. Army War College researchers studied factors that contribute to success in multinational staff assignments. Listen to two members of the team share their results.

[CHASING THE DELTA: A PITFALL OF THE MILITARY'S 'CAN-DO' ETHOS](#)

By JP Clark August 1, 2019

Can doing the right thing for the wrong reasons kill change? JP Clark suggests yes, and the military does it repeatedly.

WEEK OF 5 AUGUST 2019

[THE VIRTUE IN IGNORANCE: A FAREWELL](#)

By Andrew A. Hill August 5, 2019

Our first editor-in-chief, Andrew Hill, bids farewell to the WAR ROOM and the U.S. Army War College.

[WHY WAR COLLEGES? — A SPECIAL RE-RELEASE](#)

By Bill Rapp and Andrew A. Hill August 6, 2019

More than a treatise on the roles, missions, challenges, and opportunities of senior PME, this podcast represents Andrew's vision of WAR ROOM as a forum for introspection on enduring issues in national security and the defense enterprise.

[THE CARLISLE EXPERIENCE AT THE U.S. ARMY WAR COLLEGE](#)

By Andrew Diederich August 8, 2019

A recent U.S. Army War College graduate gives advice to the incoming class on the many opportunities available outside of seminar.

WEEK OF 12 AUGUST 2019

[A STRATEGIC CONGRESS EMERGES: NATIONAL SECURITY AND THE 116TH CONGRESS](#)

By Frank Jones August 12, 2019

How has Congress' relationship with the executive branch evolved since the 2018 mid-term elections? What are the implications for defense?

[THE ARMED FORCES OF LIBERIA TODAY](#)

By Roland Murphy and Chris Wyatt August 13, 2019

LTC Roland Murphy, Liberian Army officer & member of the AY20 AWC class, joins Chris Wyatt to explore development of the Armed Forces of Liberia after the 2003 Civil War plus insights for security capacity building elsewhere.

[LET'S PREPARE FOR FUTURE WAR — OR BRACE FOR CATASTROPHIC DEFEAT](#)

By Tom Spahr August 15, 2019

The U.S. military recognizes the need to pursue emerging tech, but are constraints by various cultural and institutional factors precluding advancement?

[“GIRLS NEXT DOOR” — WOMEN AS EMOTIONAL LABORERS ON THE FRONT LINES](#)

By Kara Dixon Vuic and Jacqueline E. Whitt August 16, 2019

Kara Dixon Vuic and Jacqueline Whitt discuss history behind the employment of women as morale support to the troops on the front lines during various 20th century wars.

WEEK OF 19 AUGUST 2019

[A CAREER FULL OF 'ZIGS' AND 'ZAGS' — MAJOR GENERAL TAMMY SMITH \(LEADER PERSPECTIVES\)](#)

By Tammy Smith and Jacqueline E. Whitt August 20, 2019

US Army Reserve Major General Tammy Smith discusses her perspectives on strategic leadership, especially her current role in the Office of the Asst Sec of the Army for Manpower & Reserve Affairs.

[THE INFORMATION APOCALYPSE, PART IV: INTELLIGENCE SECRETS OF SUCCESS](#)

By Mari Eder August 21, 2019

Americans have to believe that the intelligence community is acting professionally, providing solid, fully vetted advice and analysis or there will be a price to pay.

[WORLD WAR I WAS ALSO FOUGHT IN AFRICA!](#)

By Michelle Moyd and Jacqueline E. Whitt August 23, 2019

World War I was a "world" war. An often-overlooked theater was Africa, where colonial armies fought honorably on behalf of their empires. What motivated Africans to fight in the armies of their colonial power?

WEEK OF 26 AUGUST 2019

[FINDING “WOW” MOMENTS \(AND OTHER WRITING TIPS FOR SENIOR](#)

By Jennifer Keene and Mike Neiberg August 26, 2019

How does one develop a good thesis, or a hook in an introduction, or leave a lasting impression on a reader? Two scholars give their tips.

[THE NATURE AND CHARACTER OF WAR -- THUCYDIDES](#)

By Tami Davis Biddle, Mike Neiberg, Richard Lacquement and Jacqueline E. Whitt August 28, 2019

Why is Thucydides such an important figure in understanding the nature and character of war, and how it impacts societies and politics?

[IS PROFESSIONAL MILITARY EDUCATION REALLY “STAGNANT”?](#)

By Chuck Allen August 29, 2019

Contrary to the 2018 NDS, anecdotes from War College graduates suggest that the professional military education system is not stagnant.

WEEK OF 2 SEPTEMBER 2019[THE MORE THINGS CHANGE, THE MORE THEY STAY THE SAME](#)

By Jacqueline E. Whitt September 3, 2019

Jacqueline E. Whitt, new Editor-in-Chief, presents her vision for WAR ROOM, introduces our new teammates, & describes upcoming changes!

[A SCIENTIFIC APPROACH TO WAR? ANTOINE-HENRI JOMINI \(GREAT STRATEGISTS\)](#)

By Bill Johnsen, Con Crane and Jacqueline E. Whitt September 5, 2019

What were Jomini's contributions to theories of war and civil-military relations? How do they apply to militaries today?

[HYPERSONICS: THE NEW ‘SPUTNIK’ MOMENT?](#)

By Mark Henderson September 6, 2019

The rise of hypersonic missile technology has the potential to deliver strategic shock to the U.S. in the same way as the launch of Sputnik.

WEEK OF 9 SEPTEMBER 2019[THE EISENHOWER SERIES COLLEGE PROGRAM: 50 YEARS OF OUTREACH](#)

By Edward Kaplan, Michael Baim and Jacqueline E. Whitt September 10, 2019

When the nation sees increasing political divides & an ever widening civ-mil gap, the Eisenhower Series College Program tries to reverse the trend. Ed Kaplan and Mike Baim discuss 50 years of outreach.

[FAOs IN MDO: CHOOSING THE SCALPEL OVER THE SWORD](#)

By Ryan Kertis September 11, 2019

As the U.S. Army invests more in the security force assistance mission has it overlooked a crucial instrument already in the toolkit?

[THE GENERAL STAFF THAT WASN'T](#)

By John Kuehn and JP Clark September 13, 2019

What do you do when modernization, officer corps reform and strategy formulation come crashing together in time and space? The U.S. Navy created the General Board - what some consider the first U.S. General Staff.

WEEK OF 16 SEPTEMBER 2019[THE VALUE OF INQUIRY](#)

By Thomas Williams September 17, 2019

Is your staff ride nothing more than a battlefield tour? Thomas Williams explains how to apply thoughtful inquiries that invite the respondent to exercise true critical & strategic thought.

[IT'S A MATTER OF INTELLECTUAL CURIOSITY](#)

By Terrie Peterkin, Maurice Sipos, John Bonin and Buck Haberichter September 18, 2019

What is the difference between intelligence and intellect? Is there a difference and does it matter? How does one develop intellectual curiosity in themselves and others around them?

[DUSTING OFF THE DUSTY SHELVES](#)

By Thomas Brusino September 20, 2019

Our newest editor Tom Brusino puts out the call for new and updated looks at old books, articles, chapters, speeches, conference panels, curriculum, documentaries, and so on. Time to dust off the Dusty Shelves.

WEEK OF 23 SEPTEMBER 2019

[THERE'S MORE TO LIFE THAN LETHALITY](#)

By Andrew Diederich and Jacqueline E. Whitt September 24, 2019

If all you ever think about is being more lethal then what are you forgetting. Andrew Diederich and Jackie Whitt take a look at what might be missing from the DoD's strategic thoughts.

[HOW THE ARMY IS \(NOT\) PREPARING FOR THE NEXT WAR](#)

By Katherine Kjellström Elgin and Peter Gilbert September 25, 2019

Old habits are hard to break - like how your entire training process works when you decide to fight a different type of war. Elgin and Gilbert feel the U.S. Army is still missing the mark to prepare for limited great-power war.

[SOME THINGS CHANGE, SOME STAY THE SAME](#)

By Emily Knowles, Celestino Perez, Jacqueline E. Whitt and Andrew A. Hill September 27, 2019

It's important to know that nature is enduring and character is ever changing in warfare...or is it? Regulars Whitt, Hill, and Perez are joined by Emily Knowles to discuss in Episode one of this three-part series.