WEEK OF 1 JANUARY 2018 Vol 4 Issue 1

GREAT CAPTAINS: COMMAND & THOSE WHO DID IT BEST
by Jacqueline E. Whitt and Tom Galvin, 3 January 2018
Opening article for War Room’s Great Captains series on exceptional military leaders, providing insights to help develop greatness among today’s officers.

GEORGE WASHINGTON: THE LESSONS OF FAILURE (GREAT CAPTAINS)
by Len Fullenkamp and Andrew A. Hill, 3 January 2018
Presenters Len Fullenkamp and Andrew A. Hill tell a compelling story about how George Washington overcame failure to successfully lead the American Revolution.

WEEK OF 8 JANUARY 2018 Vol 4 Issue 2 - Focus on the National Security Strategy

THE NEW NATIONAL SECURITY STRATEGY: DEGRADING THE U.S.’S ABILITY TO MOBILIZE?
by Ken Gilliam, 9 January 2018
Argues that the gap between the strategy’s goals and available resources will result in reduced U.S. capability to get to the next fight.

ARMY WAR COLLEGE ROUNDTABLE ON THE NEW(?) NATIONAL SECURITY STRATEGY
by Mark Duckenfield, Richard Lacquement, Michelle Ryan, and Jacqueline E. Whitt, 11 January 2018
Army War College faculty discuss the National Security Strategy the previous month, its relationship to strategies past, and implications for the military.

WEEK OF 15 JANUARY 2018 Vol 4 Issue 3

KILLING WITH AUTONOMOUS WEAPONS SYSTEMS
by Michael Saxon and Christopher Korpela, 17 January 2018
Discusses the moral arguments on all sides of the question of lethal autonomous weapon systems -- how does their development influence just war theory?

BUILDING THE CONTINENTAL ARMY: VON STEUBEN’s “BLUE BOOK” (DUSTY SHELVES)
by Jack Giblin and Jacqueline E. Whitt, 19 January 2018
Podcast tells the story of how the Continental Army’s first training manual, written in 1779 by Baron von Steuben, came about.
PERSPECTIVES ON STRATEGIC LEADERSHIP — GEN. ROBIN RAND, U.S. AIR FORCE GLOBAL STRIKE COMMAND
by Robin Rand and Buck Haberichter, 23 January 2018
Commander, U.S. Air Force Global Strike Command discusses strategic leadership in today's dynamic, complex environment.

WE WON ... NOW WHAT? HOW TO SECURE VICTORY — APODCAST
by Bill Flavin and Scott Braderman, 30 January 2018
Reflecting on the problems of post-conflict Iraq, this podcast discusses joint and interagency efforts to prepare for future post-conflictsituations.

THE TET OFFENSIVE: 50 YEARS LATER — A PODCAST
by Frank Jones and Jacqueline E. Whitt, 31 January 2018
Discusses the Tet Offensive, a significant event of the Vietnam War that, a half-century later, provides important lessons for today's military.

FIVE ENDURING BARRIERS TO PEACE IN THE MIDDLE EAST
by Larry Goodson, 2 February 2018
Five enduring, persistent dichotomies fuel tension and conflict in the Middle East -- lasting peace is impossible unless we understand and address them.

COOK'S 'MIDNIGHT DRAWINGS' AND THEIR HAUNTING VIEWS OF WAR (DUSTY SHELVES)
by Jim McNally and Jacqueline E. Whitt, 6 February 2018
Discusses the “midnight drawings” of a Korean War veteran and PTSD sufferer who coped by sketching scenes of the war and fellow soldiers. This haunting collection is held at the Army Heritage and Education Center.

MAX BOOT ON THE LURE OF SIMPLE MILITARY SOLUTIONS — A PODCAST
by Max Boot and Jacqueline E. Whitt, 8 February 2018
Guest commentator discusses potential for becoming trapped in an unconventional fight where tactical successes are undermined by strategic setbacks.

SYNTHETIC READINESS: THE REMEDY FOR FUTURE JOINT READINESS
by Heath Niemi, 9 February 2018
It is time to embrace a revolution in training: “synthetic readiness”. Virtual and augmented reality is the next great leap in training military forces.
NEW RECRUITS GET TWO BLANKETS; MOBILIZING RESERVISTS, ONE
by Garri Hendell, 13 February 2018
Army reservist presents negative experiences during reservist mobilization and argues that the Army is inconsistent in applying mobilization standards.

THE STRANGE BLOODLESS COUP IN ZIMBABWE — A WARCAST
by Chris Wyatt and Jacqueline E. Whitt, 16 February 2018
WAR ROOM podcast tells the story surrounding the house arrest, coup, and resignation of Zimbabwean President Mugabe and what it means for country’s future.

GAME ON: GETTING AMERICAN POWER BACK IN THE FIELD
by Nate Freier, Trey Braun, Al Lord, Mike Hatfield, Jim Hayes, and Andrew Ulmer, 20 February 2018
The U.S.'s reluctance to act as a great power has rendered it outmaneuvered by its competitors — will the new National Defense Strategy chart a corrective path?

ORGANIZED CRIME: NOT WHAT YOU SEE ON TV — A WARCAST
by Paul Kan and Jacqueline E. Whitt, 23 February 2018
Presents how organized crime is an important force in the global environment. Also dispels a number of popular but misleading myths.

HOPE IS NOT ‘A’ STRATEGY: IT’S THE ONLY STRATEGY
by Jeremy Weber, 27 February 2018
“Hope is not a strategy” can quickly curtail strategic discourse, but this article shows how hope has been historically central to U.S. grand strategy.

PRESERVING MILITARY HISTORY: AN INDIAN PERSPECTIVE — A WARCAST
by Arjun Subramaniam and Patrick Bratton, 3 March 2018
Special guest Air Vice Marshal (Dr.) Arjun Subramaniam provides his perspectives on relationships between India and the U.S., and discuss the importance of preserving a nation’s military history.

MULTI-DOMAIN BATTLE, 1781: THE LESSONS OF YORKTOWN
by Theodore Zagraniski, 7 March 2018
It is difficult to win on a battlefield with each domain equally contested. Yorktown shows how selective control can bring great strategic effects.

HOW DO GREAT STRATEGIC LEADERS DEVELOP OTHERS? — A WARCAST
by John Kem and Andrew A. Hill, 9 March 2018
The Army War College’s 51st Commandant discusses what good strategic leaders do to develop others and construct positive developmental climates.
WEEK OF 12 MARCH 2018 VOL 4 ISSUE 11 -- FOCUS ON THE EUROPEAN UNION

“UNITED IN DIVERSITY”: THE EUROPEAN UNION LOOKS FORWARD
by Ludwig Blaurock and Darrell Driver, 13 March 2018
Special guest from the European Union delegation to the U.S. discusses the strengthening relationship between the EU, US, and NATO.

ERIN GO BRUSSELS: TREATY OF BRUSSELS AT 70
by Joel Hillison, 16 March 2018
War Room welcomes special guest Michael Morell, former Deputy Director of the Central Intelligence Agency from 2010-2013. He discusses the evolution of strategic intelligence since 9/11 and moral and ethical challenges analysts continuously face.

WEEK OF 19 MARCH 2018 VOL 4 ISSUE 12

SOUTH AFRICA’S ELECTIONS AND THE MATURING OF DEMOCRACY
— A WARCAST
by Dan Hampton and Chris Wyatt, 20 March 2018
For the first time in the post-apartheid era, South Africa’s ruling party is vulnerable.
What does this potentially mean for the nation’s future?

BELIEVING IS SEEING: ON STRATEGIC IMAGINATION
by Andrew A. Hill and Douglas Douds, 23 March 2018
Using Grant’s experience of turning defeat into apparent victory, the authors show how social construction of perceptions can overcome tactical realities.

WEEK OF 26 MARCH 2018 VOL 4 ISSUE 13

GOOD (BORDER) FENCES MAKE GOOD NEIGHBORS? ON THE U.S. AND LATIN AMERICA -- A WARCAST
by Eric Farnsworth and Ian Lyles, 27 March 2018
Special guest Eric Farnsworth from the Council of the Americas discusses both the benefits and challenges of U.S. relations with its partners in the Americas.

WEEK OF 2 APRIL 2018 VOL 5 ISSUE 1

Close Friend in a Dangerous Neighborhood: On Japan-US Relations
By Chip Gregson and Ray Greene, 4 April 2018
The long-standing friendship with Japan is vital to US interests. How to keep it strong as the Asia-Pacific region grows more competitive and volatile?

EVERYTHING OLD IS NEW AGAIN: STABILIZATION LESSONS FROM RECONSTRUCTION
By Diane Chido, 6 April 2018
While stabilization is part of Joint and Army doctrine, it is historically one of the least funded as the story of post Civil War Reconstruction shows.
IS TRANSATLANTICISM DEAD?
By Peter Sparding and Darrell Driver, 10 April 2018
The US-European relationship is a matter of debate given US increased attention to Asia and Europe facing internal problems. What does the future hold?

HYBRID WAR: ATTACKING THE 'CIVIL' IN CIVIL SOCIETY
By Buddhika Jayamaha and Franky Matisek, 13 April 2018
Actions by adversaries illustrate a new form of insidious hybrid warfare -- infiltrating American civil society organizations to generate false debate.

THE LAW OF THE SEA: PROVIDING ORDER OR INTRUDING ON SOVEREIGNTY?
By Al Lord and Jacqueline E. Whitt, 17 April 2018
The UN Convention on the Law of the Sea has been ratified by 164 countries but the US has not. Why not, and what is the impact on the US?

DISRUPTING PSYCHOLOGICAL PROCESSES THAT SUPPORT TERRORIST ACTS
By Noel Palmer, 20 April 2018
Research shows that terrorists employ normal psychological processes to facilitate extremist acts. If so, how can one disrupt these processes?

WHAT IS THE STATE OF U.S. RELATIONS WITH AFRICA?
By Phil Carter and Chris Wyatt, 23 April 2018
Africa is garnering less attention than before. So what are U.S. interests in Africa now and what about African interests for the U.S.?

THREE QUESTIONS TO FIX ARMY MANDATORY TRAINING
By Mike Ferguson, 27 April 2018
Units across the Army face a growing list of mandatory administrative training requirements that is straining its systems more than it helps readiness.

WHY DO WE CELEBRATE ANNIVERSARIES? (ANNIVERSARIES SERIES)
By Tom Galvin and Jacqueline E. Whitt, 1 May 2018
In this article, we celebrate our 1-year anniversary by introducing a new “Anniversaries” series of articles and podcasts that celebrate important events in military history and national security affairs.

IN PRAISE OF ANNOYING MAJORS
By Andrew A. Hill, 2 May 2018
Editor-in-Chief Andrew A. Hill found that the most popular pieces from WAR ROOM’s first year were written by majors. Why is that, and what lessons does it suggest?
THE VEXING AND COMPLEX CIVIL WAR IN SYRIA
By Christopher Hemmer and Jacqueline E. Whitt, 3 May 2018
The on-going civil war in Syria is an intense and complex conflict. This podcast explains many of the historical and present-day issues fueling the war.

ART OF THE KOREAN DEAL: THREATS AND OPPORTUNITIES
By Matthew Rose and Joel Babbitt, 4 May 2018
Now that negotiations between North Korea and the United States are likely, there are threats and opportunities on both sides that could shape the outcome.

WEEK OF 7 MAY 2018 VOL 5 ISSUE 6

WHAT DO THE BRITS THINK OF AMERICAN OFFICERS?
By Patrick Sanders and Jacqueline E. Whitt, 8 May 2018
What do allied officers view as important qualities for senior leaders, and what are their perspectives of American officers? A British Army general answers...

STRATEGIC LEADERSHIP FROM AN AUSTRALIAN PERSPECTIVE
By Mick Ryan and Jacqueline E. Whitt, 9 May 2018
Major General Mick Ryan, Australian Army and Commander of the Australian Defense College shares his perspectives on strategic leadership.

THE ART OF GAMING: STRATEGIC EDITION
By Brad Hardy, 11 May 2018
Article explains how the foundational program for Army strategists is incorporated gaming to teach critical thinking, negotiation, and communication skills.

WEEK OF 14 MAY 2018 VOL 5 ISSUE 7

LEARNING STRATEGY THROUGH FILM
By Mark Gagnon and Jacqueline E. Whitt, 15 May 2018
Podcast discusses the role of film in learning about military strategy and describes the War College's highly successful Strategic Art Film program.

MAKING THE CASE FOR THE CASE METHOD
By Volker C. Franke and Jacqueline E. Whitt, 16 May 2018
This presentation explores the benefits of using the case method to educate budding strategic leaders to make better decisions and recommendations.

FROM POLICY & STRATEGY TO CAPABILITY & CAPACITY: THE DEFENSE MANAGEMENT PRIMER
By Tom Galvin and Andrew A. Hill, 18 May 2018
Most War College graduates spend the remainder of their careers in defense management roles. It is time to give them the tools they need to succeed.
GAME ON OR GAME OVER: HYPERCOMPETITION AND MILITARY ADVANTAGE
By Nate Freier, James Hayes, Michael Hatfield, and Lisa Lamb, 22 May 2018
Explores the various ways that the U.S.’s strategic advantage is eroding and expresses nine fundamentals that leaders must consider for any corrective action.

THE ROLE OF INTELLIGENCE TODAY (INTELLIGENCE SERIES #1)
By Genevieve Lester and Jacqueline E. Whitt, 23 May 2018
The WAR ROOM podcast series on intelligence begins with a discussion of the purpose and challenges of intelligence in today’s dynamic security environment.

COMPLETE ABYSSUM: NEW TRICK FOR OLD DOG OF DETERRENCE
By Kelly Jordan, 24 May 2018
America’s national security policy appears to embrace the chaos of today’s environment, but does it clash with its preferred reliance on deterrence?

DO ETHICS MATTER IN WARFARE TODAY?
By Pauline Shanks Kaurin and Andrew A. Hill, 29 May 2018
WAR ROOM podcast discusses the relevance of military ethical frameworks in war when adversaries appear free to act immorally.

BRING A LONG SPOON: THE KOREAN DEAL
By Jinwoo Kim, 30 May 2018
Did the April summit between the Koreas change the course of history or is it just a blip? What will it take to finally reach a lasting peace on the peninsula?

POLICY SUCCESS VS. INTEL FAILURE? (INTELLIGENCE SERIES #2)
By Rose McDermott and Paul Mekkelson, 1 June 2018
Discusses skills and knowledge needed for success in the intelligence field and the common tendencies of crediting successes to policy but failures to intel.

THE SENIOR NCO AS A STRATEGIC LEADER
By Christopher Martinez and Andrew A. Hill, 5 June 2018
Recently retired U.S. Army War College Command Sergeant Major reflects on his 30-year career and leadership from a senior enlisted perspective.

INTELLIGENCE & RISK: VICKSBURG, GUADALCANAL, IRAQ
By Jean Dagher, 6 June 2018
A review of three campaigns illustrates how different interpretations of intelligence can change the perceptions of operational risk.
IMPACT (OR NOT) OF INTEL ON STRATEGIC DECISION MAKING (INTELLIGENCE SERIES #3)
By Paul Pillar and Dawn Hicks, 7 June 2018
Discusses the uncertain relationship between intelligence and policy makers -- sometimes close, sometimes distant. Does either way lead to better decisions?

THE DEATH OF THE CYBER GENERALIST
By Patrick Bell and Jan Kallberg, 8 June 2018
The current model for officer’s career progression is a misfit for cyber. What is most important – maintain industrial age Taylorism or ensure mission success?

WEEK OF 11 JUNE 2018 VOL 5 ISSUE 11

STRATEGIC ATTACKS AND THEIR FALLOUT (INTELLIGENCE SERIES #4)
By Richard Betts and Adam Dietrich, 12 June 2018
WAR ROOM podcast asks what intelligence success and failure really mean, and how realistic is the expectation that all strategic attacks can be stopped?

America’s Byzantine Strategy
By Michail Ploumis, 14 June 2018
War Room article compares the shift in U.S. grand strategy from the Roman Empire’s emphasis on military power to the smart-power focus of the Byzantines.

THE CHALLENGES OF SENIOR LEADER COMMUNICATION
By John Hyten and Andrew A. Hill, 15 June 2018
Commander, STRATCOM addresses the challenges of communicating vision and urgent strategic issues to a wide range of internal and external audiences.

WEEK OF 18 JUNE 2018 VOL 5 ISSUE 12

“STAR WARS” AS A LENS FOR GRAND STRATEGY?
By Matt Cavanaugh and Andrew A. Hill, 19 June 2018
Active-duty Army strategist discusses how “Star Wars” provides a useful lens for examining grand strategy and provides several (real) historical examples.

TOO MUCH WAR, NOT ENOUGH COLLEGE
By Jennifer Mittelstadt, 20 June 2018
A visiting professor to the War College suggests five ways that hiring more civilian academics could strengthen the institution’s educational mission.

NEEDLES IN HAYSTACKS: ANALYZING TODAY’S FLOOD OF INFORMATION (INTELLIGENCE SERIES #5)
By Adam Wasserman and Chris Todd, 21 June 2018
Former CIA political analyst discusses the particular challenges of conducting strategic intelligence analysis in today’s information-heavy environment.

More is not better: Fixing Security Cooperation
By Brian Rauen, Terri Erisman, and Edward Ballanco, 22 June 2018
Using the 2012 Tuareg rebellion as example, the authors argue for significant changes to the way the U.S. plans and implements security cooperation.
WEEK OF 25 JUNE 2018 VOL 5 ISSUE 13

WE WANT TO HEAR FROM YOU! -- INTRODUCING WHITEBOARD
By Tom Galvin, Jacqueline E. Whitt, and Andrew A. Hill, 25 June 2018
Introduces a new special series, called the Whiteboard, where collaboration leads to new ideas and practical solutions to complex problems.

WHITEBOARD: HOW WELL DOES THE ARMY DEVELOP STRATEGIC LEADERS?
By WAR ROOM, 25 June 2018
War College students and faculty were asked to contribute short pieces assessing their views about leader development in the Army. Readers are invited to respond.

STRATEGIC LEADERSHIP AND CHANGING THE US ARMY IN EUROPE
By Mark Hertling and Jacqueline E. Whitt, 26 June 2018
Retired U.S. Army LTG Mark Hertling reflects on strategic leadership through transforming U.S. Army Europe and serving as a division commander during the surge.

MY LAI: A STAIN ON THE U.S. ARMY
By Richard Lacquement, 27 June 2018
The events of My Lai 50 years ago were dreadful, despicable, and tragic. It would be a great travesty to ignore what happened and fail to learn from it.

WHERE DOES INTELLIGENCE GO FROM HERE? AN INTERVIEW WITH JAMES CLAPPER (INTELLIGENCE SERIES #6)
By James Clapper and Genevieve Lester, 28 June 2018
WAR ROOM welcomes former Director of National Intelligence James Clapper to discuss his perspectives on themes presented throughout the series.

WEEK OF 2 JULY 2018 VOL 6 ISSUE 1

THE MURKY MIX OF MEDIA, PUBLIC OPINION, AND POLICYMAKING
By Samantha Taylor and Jacqueline E. Whitt, 3 July 2018
Explores the relationship between policymakers and the public as the scope and complexity of the media environment has grown over the past 25 years.

OUR ARMY: RUN BY ENGINEERS, PREOCCUPIED WITH PROCESS?
By Garri Hendell, 5 July 2018
Understanding engineer culture can help us better understand our Army, help us better understand organizational blind spots, and help us to improve.

WHAT DOES ‘SUCCESS’ MEAN AS A STRATEGIC LEADER? (LEADER PERSPECTIVES)
By Sarah Sewall and Buck Haberichter, 6 July 2018
Veteran of both the Departments of State and Defense discusses the meaning of success for strategic leaders and how that may differ from popular understanding.
WHEN THE MILITARY IS NOT IN CHARGE: DEFENSE SUPPORT TO CIVIL AUTHORITIES (LEADER PERSPECTIVES)
By James Blankenhorn and Buck Haberichter, 10 July 2018
Former Commander of the Army's chemical and nuclear response force discusses strategic leadership in the context of a nuclear attack in the homeland.

FROM BETWEEN THE HAMMER AND ANVIL: MONGOLIA'S NEW DEFENSE POLICY
By Amarbayasgalan Shambaljamts, 11 July 2018
An inside look at how a nation, sandwiched between two global powers, addressed the national security challenges after the Soviet Union dissolved.

IS "VUCA" A USEFUL TERM OR IS IT ALL "VUCA'ED" UP?
By Paul Kan, Jacqueline E. Whitt, and Andrew A. Hill, 13 July 2018
Roundtable discussion critically reviews (and pokes fun at) the popular military term VUCA (volatile, uncertainty, complexity, and ambiguity)

GOOD TOOL, WRONG TASK: ARMED FORCES IN LAW ENFORCEMENT OPERATIONS
By Joe Hope, 17 July 2018
Explores the challenges presented to domestic policing operations when armed forces are employed as substitutes for law enforcement officers.

CAN ARMY EXPEDITIONARY OPERATIONS BE SUSTAINED?
By Matt Shatzkin, Bobby Bryant, Fred Maddox, and Jacqueline E. Whitt, 18 July 2018
Discusses the particular challenges and organizing considerations for the Army when it must prepared for and engage in expeditionary operations.

WHITEBOARD RESPONSE: HOW WELL DOES THE ARMY DEVELOP STRATEGIC LEADERS?
By WAR ROOM, 19 July 2018
Here were the top six responses to the question asked here. Included was a wide range of assessments and critiques on the Army's efforts.

SUSTAINMENT IN A FUTURE COMBAT ENVIRONMENT
By Matt Shatzkin, Greg Gibbons, and Jacqueline E. Whitt, 20 July 2018
How can one design weapons systems to consume less fuel and supplies, rather than design the system and figure out the logistics later?

WHITEBOARD: SHOULD THE US MILITARY SECURE THE BORDER?
By WAR ROOM, 20 July 2018
War College students and faculty were asked for their views on whether or not the military should be involved in border enforcement. Readers are invited to respond.
EXECUTIVE ORDER 9981 AT 70: DESEGREGATING THE ARMED FORCES (ANNIVERSARIES SERIES)
By William Walker and Chuck Allen, 23 July 2018
Podcast reflects upon the legacy and relevance of Harry Truman’s Executive Order 9981, signed in 1948, directing desegregation of the armed forces.

GRAHAM CLEAR THE DOORWAY (ANNIVERSARIES SERIES)
By George Schwartz, 24 July 2018
Tells the story of BG Henry Graham who, while federalized, commanded his own state Commander-in-Chief to allow black students to register for university.

EXECUTIVE ORDER 9981 AT 70: WHAT INTEGRATION MEANS FOR TODAY’S MILITARY (ANNIVERSARIES SERIES)
By Earl Simms and Chuck Allen, 25 July 2018
Presents perspectives of an African-American brigadier general in the early days of desegregation and the state of race relations in the military today.

BIAS: THE HIDDEN FIGURE IN DIVERSITY
By Rand Rodriguez, 26 July 2018
Discusses how unconscious bias can inhibit the achievement of diversity program despite strong emphasis and acceptance from leaders and members alike.

WHAT IS THE ROLE OF RELIGION IN THE MODERN MILITARY?
By Ronit Stahl and Jacqueline E. Whitt, 31 July 2018
Discussion shows how religion plays an important role in sustaining morale, but many questions persist over how it is institutionalized in the armed forces.

INVESTING IN THE MILITARY’S FUTURE THROUGH STRATEGIC RESEARCH
By Steven Metz, 1 August 2018
While war colleges should conduct applied research to solve current problems, it should also lead in basic research to advance knowledge for its own sake.

"WHAT GOT YOU HERE WON'T GET YOU THERE" -- AND OTHER CAUTIONARY TALES FOR LEADERS (LEADER PERSPECTIVES)
By Rebecca Johnson and Buck Haberichter, 3 August 2018
Podcast discusses some of the pitfalls and common traps that can snare officers and civilians as they transition to senior leadership. How to avoid them?

HOW MEMORIES OF MY LAI INFLUENCED MILITARY PROFESSIONALISM
By Richard Lacquement and Andrew A. Hill, 7 August 2018
How did the Army respond as an institution after My Lai, and how does this horrific episode influence military professionalism today?
WILL THERMOBARIC WEAPONS OVERWHELM THE MILITARY HEALTH SYSTEM?
By Eddie Lopez, 8 August 2018
Thermobaric weapons on future battlefields can disrupt the present military evacuation paradigm that assumes the ability to medevac to the continental U.S.

BRIDGING THE GAP BETWEEN THE CIVILIAN WORLD AND THE MILITARY
By Jennifer Mittelstadt and Jacqueline E. Whitt, 10 August 2018
Raises the question of a growing gap between civilian and military life that presents challenges for civilians to understand what the military is about.

WEEK OF 13 AUGUST 2018 VOL 6 ISSUE 7

WILL ARTIFICIAL INTELLIGENCE SOLVE OUR NATIONAL SECURITY PROBLEMS, OR CREATE THEM?
By Mike Navicky and Andrew A. Hill, 14 August 2018
Artificial intelligence is shaping the future battlefield. This podcast addresses military and social implications of AI, along with the opportunities.

WHITEBOARD RESPONSE: SHOULD THE US MILITARY SECURE THE BORDER?
By WAR ROOM, 15 August 2018
War College students and faculty were asked for their views on should the military be involved in border enforcement. Here were the top four responses.

THE FRAGILITY OF U.S. ECONOMIC PROSPERITY -- ECONOMICS SERIES #1
By C. Richard Neu and Joe Hillison, 16 August 2018
Addresses the state of the U.S. economy and how it shapes the conversation between military and national leaders over requirements and needed capabilities.

WHITEBOARD: IS THE US MILITARY TACTICALLY PROFICIENT, BUT STRATEGICALLY DEFICIENT?
By WAR ROOM, 17 August 2018
Six respondents tackle the question of U.S. tactical and strategic proficiency. What do you think? Respond with your own views and we'll post the best!

WEEK OF 20 AUGUST 2018 VOL 6 ISSUE 8

THE STRANGE BLOODLESS COUP IN ZIMBABWE -- SIX MONTHS LATER
By Chris Wyatt and Jacqueline E. Whitt, 21 August 2018
With Zimbabwe having conducted its elections, we return to the studio to report on what has happened since the military coup.

THE INFORMATION APOCALYPSE ... IS ALREADY HERE
By Mari Eder, 22 August 2018
We are facing the unraveling of trust in American society. What can we do to restore confidence and trust in our institutions, our news, and our leaders?
THREE PIONEERS OF AIRPOWER -- GREAT STRATEGISTS (EPISODE 5)
By Tami Davis Biddle and Jacqueline E. Whitt, 24 August 2018

Present three pioneers of airpower theory and practice -- Giulio Douhet from Italy, Billy Mitchell of the U.S. and Hugh Trenchard of the UK.

WEEK OF 27 AUGUST 2018 VOL 6 ISSUE 9

WHAT DO WE EXPECT OF OUR YOUTH?
By Tim Warren and Andrew A. Hill, 28 August 2018

Discusses youth development and propensity to serve using a groundbreaking documentary on an emergency services post run by teenagers.

PRESERVING PEACE THROUGH ECONOMIC STRENGTH -- ECONOMICS SERIES #2
By C. Richard Neu and Joe Hillison, 30 August 2018

Podcast addresses grand strategy and the economic instrument of power, and why America’s hands-off approach to its economy has worked ... so far.

WEEK OF 3 SEPTEMBER 2018 VOL 6 ISSUE 10

VIETNAM -- ONE MARINE’S PERSPECTIVE
By David Bennett and Andrew A. Hill, 4 September 2018

Former U.S. Marine Corps pilot David Bennett tells his story of Vietnam a half-century ago, relaying memories that remain just as vivid.

IS THE "CHAIN OF COMMAND" STILL MEANINGFUL?
By Michael Piellusch and Tom Galvin, 6 September 2018

Explores the evolving relevance of the linear chain of command. If Mission Command is the goal, organizing for it may mean moving away from linear command.

WILLIAM T. SHERMAN: THE FIRST ‘MODERN’ GENERAL (GREAT CAPTAINS)
By Jacqueline E. Whitt and Andrew A. Hill, 7 September 2018

Podcast explores the story of William T. Sherman, a highly capable commander who understood the impacts of war on soldiers and societies.

WEEK OF 10 SEPTEMBER 2018 VOL 6 ISSUE 11

FROM THE DEAD OF WINTER: WASHINGTON AND VALLEY FORGE
By Rick Herrera and Jacqueline E. Whitt, 11 September 2018

Examines the winter encampment at Valley Forge, 1777-1778, and associated challenges to Washington’s leadership. What lessons are useful for today’s Army?

WHITEBOARD RESPONSE: IS THE US MILITARY TACTICALLY PROFICIENT, BUT STRATEGICALLY DEFICIENT? (1 OF 2)
By WAR ROOM, 12 September 2018

This is the first of two releases with reader responses to the critique on whether the U.S. was tactically proficient but strategically deficient.
THE ART OF WRITING HISTORY
By Rob Citino and Michael Neiberg, 14 September 2018
What is the aim of writing military history and how can one develop it as an art? Two renowned military historians discuss.

WEEK OF 17 SEPTEMBER 2018 VOL 6 ISSUE 12

WHITEBOARD RESPONSE: IS THE US MILITARY TACTICALLY PROFICIENT, BUT STRATEGICALLY DEFICIENT? (2 OF 2)
By WAR ROOM, 18 September 2018
This is the second of two releases with reader responses to the critique on whether the U.S. was tactically proficient but strategically deficient.

HANNIBAL AND THE MARCH THROUGH THE ALPS (GREAT CAPTAINS)
By GK Cunningham and Andrew A. Hill, 19 September 2018
Next installment of our Great Captains series tells the story of Hannibal and his brilliant march to Italy during the Second Punic War.

TAKING TIME TO REFLECT ON MILITARY PROFESSIONALISM
By Ty Mayfield and Jacqueline E. Whitt, 21 September 2018
Is it time to take a step back and reflect on the military as a profession, and what it means to maintain professionalism into the future?

WEEK OF 24 SEPTEMBER 2018 VOL 6 ISSUE 13

HEZBOLLAH, ISRAEL’S BIGGEST CHALLENGE AMONG ARAB GROUPS
By Ehud Eilam, 25 September 2018
Rather than fostering potential peace and freedom, regional threats against Israel have grown stronger. This essay addresses Hezbollah.

DITCH THE CHECKLISTS: LET’S EDUCATE LEADERS!
By John Kem and Andrew A. Hill, 26 September 2018
PME institutions have been embracing change and innovating, but barriers remain -- what are they and how can they be overcome?

BURDEN SHARING DILEMMAS AND NATO’S TUMULTUOUS SUMMER
By Colby Lutz and Darrell Driver, 27 September
Every U.S. President since NATO’s founding has sought greater burden sharing from NATO allies. Each has faced the same dilemma.

BALANCING BETWEEN CIVILIAN LIFE AND SERVICE IN THE NATIONAL GUARD (LEADER PERSPECTIVES)
By Joseph Lengyel and Jacqueline E. Whitt, 28 September 2018
WAR ROOM welcomes Air Force General Joseph Lengyel, Chief of the National Guard Bureau, to discuss his unique perspectives of strategic leadership.
WEEK OF 1 OCTOBER 2018 VOL 7 ISSUE 1

HOW US LEADERSHIP OF THE GLOBAL ECONOMY AFFECTS STRATEGY
(ECONOMICS SERIES #3)
By C. Richard Neu and Joel Hillison, 1 October 2018
How has the evolving economic landscape affected U.S. confidence in the global economic order, and what impact does this have on national security?

RELATIONSHIPS MATTER: DON'T BE A TURKEY
By Mary Foster, 2 October 2018
A oft-repeated saying is that "relationships matter" - but stresses of daily military life can get in the way, leading to greater problems down the road.

WHITEBOARD: DOES BROADENING WORK?
By WAR ROOM Editors, 4 October 2018
Six respondents tackle the question of U.S. tactical and strategic proficiency. What do you think? Respond with your own views and we'll post the best!

WEEK OF 8 OCTOBER 2018 VOL 7 ISSUE 2

WAR FILMS: COOPERATION AND FRICTION BETWEEN THE MILITARY AND HOLLYWOOD
By Ryan Wadle and Jacqueline E. Whitt, 10 October 2018
Presents how the military’s historical relationship with Hollywood began as mutually beneficial, but has had its challenges over time.

GOTLAND: A NORDIC DEFENSE DILEMMA
By Jonny Lindfors, 12 October 2018
Following Russia’s fait accompli in Crimea, another strategic area of greater significance sits largely undefended in Europe’s ‘High North.’

WEEK OF 15 OCTOBER 2018 VOL 7 ISSUE 3

FOREIGN FIGHTERS ARE NOT FOREIGN TO INSURGENCIES
By David Malet and Jacqueline E. Whitt, 16 October 2018
What drives one to become a foreign fighter, traveling to fight in another’s insurgency while not necessarily being paid? Ideology? Something else?

THE CONNECTION BETWEEN PEACEKEEPING AND INCREASED SEX TRAFFICKING
By Carla Martinez Machain, Michael Flynn, and Sam R. Bell, 17 October 2018
Provides insights from a research effort into factors of peacekeeping missions that may drive increased sex trafficking and what could help counter it.

WHAT IT TAKES FOR COLONELS TO BE SUCCESSFUL (LEADER PERSPECTIVES)
By Wayne Eyre and Jacqueline E. Whitt, 19 October 2018
WAR ROOM welcomes Lieutenant General Wayne Eyre of the Canadian Armed Forces to discuss his perspectives on strategic leadership.
THE HALLOWEEN WHITEBOARD: CALL FOR SUBMISSIONS
By WAR ROOM Editors, 19 October 2018
“Night of the Living Dead Generals!” Who’s your choice for the military leader you’d most like to bring back from the dead?

WEEK OF 22 OCTOBER 2018 VOL 7 ISSUE 4

TRIALS AND ERRORS IN INTEGRATING FEMALE SOLDIERS
By Miranda Summers-Lowe and Jacqueline E. Whitt, 23 October 2018
What were the historical challenges of integrating women into the armed forces and what lessons do they provide for gender integration efforts now?

DEATH OF A GENERAL: EDWARD SIGERFOOS & LEADERS IN WAR
By George Schwartz, 25 October 2018
The story of BG Edward Sigerfoos from World War I illustrates how general officers should position themselves on the battlefield.

MILITARY MIGHT AND THE DEFENSE MARKETPLACE
By Jennifer Mittelstadt and Jacqueline E. Whitt, 26 October 2018
Has the promise of cost savings due to outsourcing been realized? Or, has the dependence on the private sector caused overall costs to increase?

WEEK OF 29 OCTOBER 2018 VOL 7 ISSUE 5

WHITEBOARD RESPONSE: DOES 'BROADENING' WORK?
By WAR ROOM Editors, 29 October 2018
Provides the best reader responses to our question of how well Army efforts to provide 'broadening' opportunities to its officers helps them or the Army.

LEARNING ABOUT LEADERSHIP THROUGH THE CLASSICS (LEADER PERSPECTIVES)
By Christopher Cavoli and Jacqueline E. Whitt, 30 October 2018
WAR ROOM welcomes Lieutenant General Christopher Cavoli, Commander of U.S. Army Europe and Seventh Army, to discuss strategic leadership.

HALLOWEEN WHITEBOARD: THE UNDEAD GENERALS, PART 1
HALLOWEEN WHITEBOARD: THE UNDEAD GENERALS, PART 2
By WAR ROOM Editors, 31 October & 1 November 2018
These two releases provided the reader responses providing the great deceased military leader they would want to resurrect to lead today’s forces.

AMERICA IN VIETNAM: WHEN THE BEST AND BRIGHTEST GO WRONG
By Brian VanDerMark and Andrew A. Hill, 2 November 2018
How can incomplete information, unchallenged assumptions, lack of creative thinking, and short-sightenedness lead to a series of poor decisions?
LOOKING BACK AT THE INTERMEDIATE-RANGE NUCLEAR FORCES TREATY
By Grace Stettenbauer and Jacqueline E. Whitt, 6 November 2018
How did the Army respond as an institution after My Lai, and how does this horrific episode influence military professionalism today?

WHY WITHDRAW FROM THE INTERMEDIATE-RANGE NUCLEAR FORCES TREATY?
By Rob Farley and Jacqueline E. Whitt, 7 November 2018
A BETTER PEACE explores the history of the INF and the controversies and implications of withdrawing from it in a two-part podcast series.

NUCLEAR DECISION-MAKING AND NUCLEAR WAR: AN URGENT AMERICAN PROBLEM
By Louis René Beres, 8 November 2018
How has the environment changed concerning national decisions to use nuclear weapons, and what new challenges and risks does this pose?

WEEK OF 12 NOVEMBER 2018 VOL 7 ISSUE 7

REMEMBERING WORLD WAR I: A WHITEBOARD
By WAR ROOM Editors, 12 November 2018
Our next Whiteboard asks readers their views of the most important insight about war or strategy gained from the study of World War I.

LEADING AND WINNING IN GREAT POWER COMPETITION (LEADER PERSPECTIVES)
By John Richardson and Jacqueline E. Whitt, 13 November 2018
31st Chief of Naval Operations discusses qualities necessary to lead in an environment of growing great power competition.

DRIVEN TO DISTRACTION: WHAT SENIOR LEADERS CAN DO TO IMPROVE FOCUS
By Amishi Jha and Buck Haberichter, 14 November 2018
Mindfulness training is being explored as a way to improve one’s cognitive abilities; this podcast explains what it is, how it works, and its benefits.

INF TREATY WITHDRAWAL: THE CONGRESSIONAL ROLE
By Frank Jones, 15 November 2018
The Presidential decision to withdraw from the Intermediate-Range Nuclear Forces Treaty sparks a reflection on Congress’ role in overseeing arms control.

DIRTY MONEY: DEVELOPMENT, MONEY LAUNDERING, & REAL ESTATE
By James Wright, 16 November 2018
Money laundering in real estate is a threat to political stability, as criminals and corrupt politicians move money to serve their own interests.
INFORMATION APOCALYPSE II: THIS TIME, IT'S PERSONAL
By Mari Eder, 21 November 2018
Propaganda, information operations, and psychological operations are now flooding the information sphere, eroding our trust in institutions and each other.

JUST BE GRATEFUL: THANKSGIVING, 1789
By Andrew A. Hill, 22 November 2018
WAR ROOM commemorates George Washington's 1789 Thanksgiving Proclamation, establishing the first official day of Thanksgiving.

WEEK OF 26 NOVEMBER 2018 VOL 7 ISSUE 9

A.I. & THE URGENCY OF FINISHING FIRST
By Sam White, 27 November 2018
Discusses how the pace of advances in Artificial Intelligence is threatening the Army's competitive advantage, and proposes what the Army should do about it.

"HISTORY TEACHES US" NOTHING: THE "LESSONS" OF HISTORY (PART 1)
By Con Crane, Jacqueline E. Whitt, and Andrew A. Hill, 29 November 2018
Three War College faculty discuss how history can be misused, often because of a profound misunderstanding of the meaning and purposes of history.

WEEK OF 3 DECEMBER 2018 VOL 7 ISSUE 10

JUDGES, NOT LAWYERS: THE "LESSONS" OF HISTORY (PART 2)
By Con Crane, Jacqueline E. Whitt, and Andrew A. Hill, 4 December 2018
Three War College faculty continue their discussion about the lessons of history and the sometimes mistaken views of the roles of historians.

FIGHTING SEXUAL VIOLENCE IN WAR: CONTEXT MATTERS
By Anne-Kathrin Kreft, 5 December 2018
Reviews how the environment and social structures contribute to the problems of sexual violence during times of both conflict and peace.

DOCUMENTS CAN LIE, TOO: THE "LESSONS" OF HISTORY (PART 3)
By Con Crane, Jacqueline E. Whitt and Andrew A. Hill, 7 December 2018
This three-part series concludes with a discussion of how a historical mindset can help individuals sort out what information is valid or not.

WEEK OF 10 DECEMBER 2018 VOL 7 ISSUE 11

THE WAR ROOM HOLIDAY GIFT GUIDE!
By Jacqueline E. Whitt and Andrew A. Hill, 10 December 2018
Finding yourself stumped in the search for an appropriate gift for the national security professional in your life? We at WAR ROOM are here to help!
REMEMBERING WORLD WAR I: WHITEBOARD RESPONSE (PART 1)
REMEMBERING WORLD WAR I: WHITEBOARD RESPONSE (PART 2)
By WAR ROOM Editors, 12 & 14 December 2018
These two releases present the top reader responses on the most important insights about war or strategy gained from World War I.

WEEK OF 17 DECEMBER 2018 VOL 7 ISSUE 12

THE *SECOND* BEST FIELD ARMY COMMANDER -- A WHITEBOARD
By WAR ROOM Editors, 17 December 2018
This Whiteboard elicits reader responses to who is the 'second' best field Army commander ever and why -- including comparison with the best.

HOW WILL BREXIT IMPACT global CYBERSECURITY?
By Anant Mishra, 19 December 2018
Brexit poses an important question -- are there ways to preserve cooperation in cybersecurity in the wake of severed international arrangements?