



WAR ROOM

ONLINE JOURNAL OF THE U.S. ARMY WAR COLLEGE

ANNUAL INDEX OF ARTICLES & FEATURES

2020

WEEK OF 6 JANUARY 2020 – VOL 12 ISSUE 1

[STAGE SETTING: THE MODERN THEATER ARMY](#)

By Paul Mikolashek, Gregory Cantwell and Buck Haberichter January 7, 2020

Whether it's the local arts theater or the geographic theater, stage setting is all about getting ready for the big show. A former CFLCC commander presents his thoughts on how the theater army prepares the latter.

[SIR MICHAEL ELIOT HOWARD: IN MEMORIAM](#)

By War Room January 9, 2020

Sir Michael Howard passed on 30 Nov 19. The field of war studies and military history lost a great scholar, mentor, and friend. A few friends and colleagues had thoughts they wished to share about the man. @KingsCollegeLon

WEEK OF 13 JANUARY 2020 – VOL 12 ISSUE 2

[REMEMBERING THE BATTLE OF THE BULGE](#)

By David Hogan, Jr. and Ron Granieri January 14, 2020

In the midst of the 75th anniversary of the Battle of the Bulge David Hogan joins Ron Granieri to discuss the brutal offensive in the Ardennes Forest.

[STRATEGY WHILE SHAVING WITH A BLOWTORCH](#)

By Jonathan Klug January 16, 2020

Who did FDR call upon to lead the USN when the nation faced naval combat in two oceans? The toughest SOB he could find, Admiral Ernest J. King. @Strategy_Troll

["ON BEHALF OF THE AMERICAN PEOPLE"](#)

By Brad Arsenault, Alexious Butler, Leigh Caraher and Ron Granieri January 17, 2020

Foreign aid is often a hot topic among U.S. voters, especially amidst budget, debt and deficit conversations. But most citizens don't really understand USAID and its role in international affairs. @RonaldGranieri.

WEEK OF 20 JANUARY 2020 – VOL 12 ISSUE 3

[LYKKE'S LITTLE THREE-LEGGED STOOL \(PART 1\)](#)

By Arthur F Lykke, Jr., Mark Duckenfield and Jacqueline E. Whitt January 21, 2020

Ends, ways and means. It's the starting point for most discussions about strategy. Did you ever wonder where the concept and the three-legged stool model comes from?

[THE LEAVENWORTH HERESY?](#)

By Thomas Bruscano January 23, 2020

Was strategy replaced by military campaigning? Operational art was never meant to replace anything above corps, group or field army. So when did the generals assume responsibility for thinking about the entire DIME?

[LYKKE'S LITTLE THREE-LEGGED STOOL \(PART 2\)](#)

By Arthur F Lykke, Jr., Mark Duckenfield and Jacqueline E. Whitt January 24, 2020

For nearly forty years ends, ways and means have been the starting point for discussions about strategy. Art Lykke, creator of the concept is back to explain its staying power.
@notabattlechick

[RARE EARTH ELEMENTS: RARER IN THE UNITED STATES](#)

By Claude Lambert January 28, 2020

Not as rare as you might think, rare earth elements are difficult and expensive to mine. And China's dominance in the market is concerning for the modern world. Claude Lambert has some thoughts on how to break their stranglehold.

WEEK OF 27 JANUARY 2020 – VOL 12 ISSUE 4[LESSONS LEARNED THE HARD WAY: THE EVOLUTION OF THE BRITISH LIGHT INFANTRY](#)

By Huw Davies and Jacqueline E. Whitt January 30, 2020

Lessons identified are not the same as lessons learned. Innovation & adaptation are stifled w/o understanding org culture, national character, & their role in history & your future.
@HuwJDav @notabattlechick

[THE INFORMATION APOCALYPSE PART V: THE FOURTH ESTATE](#)

By Mari Eder January 31, 2020

What passes for media these days? Is the Fourth Estate expanding into the world wide web or is it being consumed by it? Mari Eder is back with Pt 5 of her Information Apocalypse series examining the state of "the news." @mk2353

WEEK OF 3 FEBRUARY 2020 – VOL 12 ISSUE 5[LOOKING TO THE PAST TO CHANGE THE FUTURE](#)

By John Terino and Jacqueline E. Whitt February 4, 2020

We've said it time and again, change is hard; especially in large complex organizations. But AF PME is pulling out all the stops to improve the institution, with a little help from the past.
@HQAirUniversity @notabattlechick

[CONFESSIONS OF A FAILED STRATEGIST, PART 2: SOLVE PROBLEMS THROUGH PROBLEMS](#)

By Jobie Turner February 5, 2020

Think more strategically. It's important but does it lead to platitudes w/o details? To develop a nat'l strategy must we address specific problems or does that just lead to the comfortable operational zone? @TurnerJobie

[DENNIS SHOWALTER: IN MEMORIAM](#)

By War Room February 6, 2020

Dennis Showalter passed on 30 Dec 19. The field of military history lost a great mind. A few friends and colleagues had thoughts they wished to share about the man. @DShowalterPhd

[OBSERVATIONS FROM NATO'S NORTHERN FRONT \(LEADER PERSPECTIVES\)](#)

By Torgeir Gråtrud and Ron Granieri February 7, 2020

Major General Torgeir Gråtrud, commander of the Norwegian Special Operations Command, discusses his perspectives on strategic leadership & the importance of allies & relationships.

WEEK OF 10 FEBRUARY 2020 – VOL 12 ISSUE 6[EUROPEAN STRATEGIC AUTONOMY: ON U.S. TERMS](#)

By Robert Gleckler, Joel Hillison and Buck Haberichter February 11, 2020

French President Macron called for a European Army in 2018. It's not a new idea. It's been considered since VE Day. Might this be the decade it actually happens? @UncleBuck67

["TECHNOCRATS AND OPERATIONAL EXPERTS" \(DUSTY SHELVES\)](#)

By Heather Venable February 13, 2020

Technology is alluring. Especially to the military seeking competitive advantage. But tech can blind its user to strategic plans over operational solutions. @Heather_at_ACTS

[HUMANITARIAN OPS: OPPORTUNITIES, CHALLENGES AND PITFALLS](#)

By Mary Elizabeth Walters and Jacqueline E. Whitt February 14, 2020

The decision to render aid or enter into humanitarian operations in another country isn't always an easy one. It may seem like a simple endeavor, but what happens when helping ends up hurting in the long run? @mewalters101 @notabattlechick

WEEK OF 17 FEBRUARY 2020 – VOL 12 ISSUE 7[WHY MILITARY OFFICERS ARE FAILING](#)

By Elizabeth Vaughan Moyer February 18, 2020

How many times have you deployed to a new country armed only with computer based cultural training? We've got to do better understanding enemies and allies if we are to succeed in the future. That starts with understanding ourselves.

[THE UNITED NATIONS GREATEST ACCOMPLISHMENT: A WHITEBOARD](#)

By War Room February 19, 2020

What would you say has been the United Nation's greatest accomplishment since its founding? WAR ROOM presents the top 5 answers from respected scholars in the field. @alexmiddlewood @notabattlechick

[AI ON THE BATTLEFIELD? - IT'S ALREADY HERE](#)

By Paul Springer and Jacqueline E. Whitt February 20, 2020

When will we become comfortable enough with technology to eliminate the human in the loop and what will it mean for humanity? Paul Springer and @notabattlechick discuss AI on the battlefield. @HQAirUniversity @aupress

[SANCTIONS IN THE CYBER DOMAIN: OLD WAYS WON'T WIN TODAY'S WARS](#)

By Emiel Haeghebaert February 21, 2020

Sanctions can be difficult to effectively apply in the physical world. What do they look like in the ether of the cyber domain? @Ehaeghebaert looks at deterring malicious cyber activity.

WEEK OF 24 FEBRUARY 2020 – VOL 12 ISSUE 8[LIBERATION FROM THE POINT OF VIEW OF THE LIBERATED](#)

By William Hitchcock and Michael Neiberg February 25, 2020

The freeing of an oppressed people is indeed a noble venture. But as the U.S. learned in Iraq it's a complicated relationship between the liberated and their liberators. @WillHitchUVA and @MichaelNeiberg discuss the lessons to be learned.

[A TOOL FOR DECEPTION: THE URGENT NEED FOR EM DECOYS](#)

By Walker Mills February 27, 2020

Maybe inflatable tanks won't fool a modern enemy, but that doesn't mean the U.S. should ignore the employment of decoys on the battlefield. Walker Mills explores deception in the EM spectrum.

[IT'S ONLY A PRE-WAR PERIOD IN HINDSIGHT](#)

By Brian Linn, Con Crane and JP Clark February 28, 2020

Labels have meaning. Whether leadership views the inter-war period as post-war or pre-war determines where the organization goes. Brin Linn, Con Crane & @jpclark97 discuss.

WEEK OF 2 MARCH 2020 – VOL 12 ISSUE 9[CHINA'S GRAND STRATEGY AND THE BRI](#)

By Sarwar Kashmeri and Jacqueline E. Whitt March 3, 2020

The Belt & Road Initiative. It's not just a catchy name, it's the crown jewel of China's Grand Strategy. What's the U.S. version? @sarwar_kashmeri & @notabattlechick discuss the path China has taken to present day.

[THE BALANCING ACT FOR FEMALE OFFICERS](#)

By Allison Abbe March 5, 2020

Organizational culture is incredibly difficult to change. And until top U.S. military leaders drive that change, women in the military will be subject to an unfair balancing act in order to succeed.

[THE ARMY WAR COLLEGE EXPERIENCE - EN ESPAÑOL](#)

By Andres Paz, Alfredo Pozzo and Fernando Prada March 6, 2020

It's a podcast takeover! Three AY20 Resident class students commandeer the mics in our first ever all Spanish episode. Listen to their AWC experience & follow along w/ the English transcript on our web page.

WEEK OF 9 MARCH 2020 – VOL 12 ISSUE 10[MOBILIZATION TO DEMOBILIZATION: THE LIFE OF THE MINUTEMAN](#)

By William Donnelly March 10, 2020

DUSTY SHELVES welcome William Donnelly as he reviews "Minuteman: The Military Career of General Robert S. Beightler" the story of a wrongly forgotten commander from World War II. @USArmyCMH

[LESSONS FROM 1918: GET A FLU SHOT, WASH YOUR HANDS](#)

By Michael Neiberg and Jacqueline E. Whitt March 11, 2020

As the world deals with COVID-19 it's worth a look back a hundred years to see how the Spanish Flu of 1918 devastated the globe. @MichaelNeiberg @notabattlechick

[THE SIGNIFICANCE OF THE ODNI: AN INTERVIEW WITH JAMES CLAPPER](#)

By James Clapper and Genevieve Lester March 13, 2020

A BETTER PEACE welcomes James Clapper to discuss the role and current state of the DNI. Genevieve Lester hosts the conversation about the impact to the intel community..

WEEK OF 16 MARCH 2020 – VOL 12 ISSUE 11[THAT NEVER HAPPENED: A WATER COOLER DISCUSSION ABOUT MOVIES](#)

By Thomas Bruscano, Jacqueline E. Whitt and Ron Granieri March 17, 2020

Never watch a movie with a historian. They nitpick every pesky little detail and remind us just how little we actually know about history. Join @RonaldGranieri @BruscanoTom @notabattlechick as they ruin your viewing pleasure.

['BEHAVIORAL INDICATORS': AVOIDING SELF-DEFEAT IN COUNTERING INSIDER THREATS](#)

By Frank Tortorello March 19, 2020

The results to our joint OUSDI/WAR ROOM Insider Threat Essay Contest are in. There was a fantastic response, & two essays rose to the top. W/o further ado we present the runner up's submission. Watch WAR ROOM for the winner next week.

[THE WONDERFUL WORLD OF CLASSIFICATION](#)

By Alison Goldsmith and Ron Granieri March 20, 2020

Who decides what gets what classification? Are there rules? Does the U.S. over-classify? Of course! Listen to Alie Goldsmith and @RonaldGranieri discuss the ins and out of the DoD classification system.

WEEK OF 23 MARCH 2020 – VOL 12 ISSUE 12[LEADERSHIP IN THE MIDST OF TRAUMA](#)

By Andrew Deaton and Ron Granieri March 24, 2020

Too many of us have witnessed tragedy in the last two decades. How you and your organization recovered was influenced by those you called leaders. Drew Deaton joins @RonaldGranieri to discuss.

[INSIDER THREAT: A PEOPLE PROBLEM IN THE AGE OF BITS AND BYTES](#)

By Michael Gelles and Joe Mariani March 25, 2020

The results of our joint OUSDI/WAR ROOM Insider Threat Essay Contest are in. There was a fantastic response, & two essays rose to the top. Last week was the runner up. And now w/o further ado we present the winning submission.

[WHAT GOOD IS GRAND STRATEGY? A WHITEBOARD](#)

By War Room March 26, 2020

Do we really need a grand strategy? Is the world too complex to be accounted for by one unifying plan of actions and interests? See what these five scholars think @CastilloJasen @shiffrinson @RobertJRalston @BushSchool @TAMU

[THE MARTIAL CITIZEN](#)

By Amy Rutenberg and Jacqueline E. Whitt March 27, 2020

@amyjay401 joins @notabattlechick to examine the unintended consequences and discriminations of Vietnam-era draft policy, deferments and the evolution of the AVF and what she calls the martial citizen.

WEEK OF 30 MARCH 2020 – VOL 12 ISSUE 13[A NEW WASHINGTON NAVAL CONFERENCE FOR A POST-COVID WORLD?](#)

By Michael Neiberg March 31, 2020

Is it possible that the worst pandemic in over a century could serve as a unifying force for progress? @MichaelNeiberg looks at the Washington Naval Conference of 1921 for a present day roadmap.

[A TRANSATLANTIC PERSPECTIVE ON NATO](#)

By Timothy Radford and Jacqueline E. Whitt April 2, 2020

Lt Gen Timothy Radford of the British Army discusses his perspectives on strategic leadership, vision and effect, and the importance of allies and relationships. @RadfordTimothy3 joins @notabattlechick to examine his new role as DSACEUR.

[NOT WORTH A THOUSAND WORDS: ABANDONING THE DA PHOTO](#)

By Paul Kearney April 3, 2020

WAR ROOM welcomes @Gstrategerist to discuss the value of the DA photo in today's Army. Not only does he question whether it adds value but he points to studies that show it can undermine the promise of a meritocracy.

WEEK OF 6 APRIL 2020 – VOL 13 ISSUE 1[THE U.S. ARMY IN THE 20TH CENTURY: AN INTERVIEW WITH BRIAN LINN](#)

By Brian Linn and Michael Neiberg April 7, 2020

The 20th century was full of change for the US Army. Brian Linn, one of the finest students & historians of that change traces his path & techniques documenting the institution since 1899. He joins @MichaelNeiberg @historyTAMU

[WHAT MAKES A CIVILIAN?](#)

By Alice Hunt Friend April 9, 2020

What qualities make for a good civilian? Odd question but in the realm of the civ-mil discussion a very important one. @ahfdc examines just what qualities we'd like to see in our civilian leadership.

[PAST, PRESENT AND FUTURE: THE TRANSATLANTIC ALLIANCE](#)

By Stanley Sloan and Ron Granieri April 10, 2020

Will NATO survive the current world situation, the current administration and the actions of Russia? @SRS2 stops by the studio to discuss with @RonaldGranieri.

WEEK OF 13 APRIL 2020 – VOL 13 ISSUE 2[THE MAN IN THE MACHINE: IS AVIATION'S WEAKEST LINK THE PILOT?](#)

By Timothy Schultz and JP Clark April 14, 2020

What is the greatest limitation the U.S. has to overcome to maintain dominance in the air? Some believe it's the human in the machine. @probswithpilots joins @jpclark97 in the studio to discuss the impact of pilots on aviation @NavalWarCollege.

[ELLUL'S "PROPAGANDA": OVER FIFTY YEARS' WARNING, BUT ARE WE LISTENING? \(DUSTY SHELVES\)](#)

By Jon Herrmann April 16, 2020

What could a 55 year old book from France tell us about modern day "fake news?" Quite a lot apparently. Jon Herrmann takes a look at Jacques Ellul's Propaganda: The Formation of Men's Attitudes for our DUSTY SHELVES series.

[CULTIVATING INTERNATIONAL RELATIONS ONE STUDENT AT A TIME](#)

By Juan Carlos Correa, Brian Foster and Jeffrey McDougall April 17, 2020

International Fellows have been a crucial part of the USAWC resident experience for 42 years. The new IF Continuing Ed Pgm seeks to grow the relationships beyond the 10 mos of classroom time.

WEEK OF 20 APRIL 2020 – VOL 13 ISSUE 3[CBD: SNAKE OIL OR A G.I.'S NEW HOPE?](#)

By Tina Cancel and Ron Granieri April 20, 2020

Federal law says CBD is legal. But if you're in the military or a fed employee it's off limits. Should the DoD change that rule in hopes of harnessing the claimed healing power of CBD products? Tina Cancel joins @RonaldGranieri.

[START WITH BOOK THREE: FINDING UTILITY IN CLAUSEWITZ'S ON WAR](#)

By Thomas Bruscano April 21, 2020

What if we're all using the wrong parts of Clausewitz's works? @BruscanoTom suggests another look at which of On War's books are best suited to the modern military strategist.

[CULTURAL TERRAIN IN DOMESTIC OPERATIONS](#)

By Michele Devlin, Steven Warnstadt and Jacqueline E. Whitt April 23, 2020

The Nat'l Guard response to the current COVID-19 pandemic is fraught with the intricacies of cultural terrain like no other disaster response. Michelle Devlin and @SteveWarnstadt join @notabattlechick to discuss @northerniowa.

[THE INFORMATION APOCALYPSE, PART VI: PARANOIA AND PRIVACY](#)

By Mari Eder April 24, 2020

Whether it's your phone, your smart watch or that new voice asst on the end table, you're giving information away daily. But who's collecting it? @mk2353 tells us to be a little more wary.

WEEK OF 27 APRIL 2020 – VOL 13 ISSUE 4[FIGHTING OVER THE LAW OF WAR](#)

By Jonathan Gumz and JP Clark April 28, 2020

How do you enforce international law in the conduct of war when all the participants don't acknowledge the laws? Johnathan Gumz joins @jpclark97 to look at the conventions of war and non-state actors @History_Bham.

[THE RISE OF THE LIBERAL WORLD ORDER](#)

By Samantha A. Taylor April 29, 2020

As China rises in prominence & Russia flexes its muscles what is to become of the present liberal world order? @drpurpleunicorn looks to the beginnings of our present dominant ideology to understand what's ahead.

[LEADERSHIP ROLE MODELS IN FICTION REVISITED: A WHITEBOARD](#)

By War Room April 30, 2020

Leadership comes in all shapes and sizes. Some good, some bad. We can learn something from all of it. What leaders in fiction have something to teach us - Pt 2.

WEEK OF 4 MAY 2020 – VOL 13 ISSUE 5[GREAT WAR IN THE GREAT LAKES REGION OF AFRICA](#)

By Laura E. Seay and Ron Granieri May 5, 2020

How do you get the institution stronger w/o strengthening the institution? A ridiculous question unless you're talking about development in the central African region. @texasinafrica joins @RonaldGranieri to explain why governance is hard.

[IMPERIAL ECHOES AND CONTEMPORARY CONFLICT IN THE MIDDLE EAST](#)

By David Sorenson and Ron Granieri May 6, 2020

Dave Sorenson joins @RonaldGranieri to present a whirlwind overview of the conflicts and interactions of the nations of the Middle East and what it means to the U.S., our allies and the world @HQAirUniversity.

[RUSSIA, LIBYA AND WEAPONIZING HUMAN MIGRATION](#)

By Mark Grey May 7, 2020

Could Russia use immigration flow as a weapon against Europe? By controlling Libya they have the means to flood the EU w/refugees. Mark Grey examines the threat. @northerniowa.

[EVOLUTIONARY STRATEGY TO COMBAT STRATEGIC ATROPHY](#)

By Bryan Groves and Ron Granieri May 8, 2020

In national security atrophy equals irrelevance. @USASOCNews is releasing a new strategy to "leverage adaptive & innovative institutions, empowered Soldiers, & integrated units" Bryan Groves joins @Ronald Granieri to discuss the way ahead @USArmy.

WEEK OF 11 MAY 2020 – VOL 13 ISSUE 6[NEGLECT AND ATTENTION IN THE WESTERN HEMISPHERE](#)

By Eric Farnsworth and Jacqueline E. Whitt May 12, 2020

In life it's easy to get so focused on one area that you miss what's right in front of you. The same goes for national security. @ericfarns joins @notabattlechick to discuss U.S. security concerns in the Western hemisphere @ascoa.

[MILITARY SOCIETY IN EARLY MODERN EUROPE: ANDRÉ CORVISIER \(DUSTY SHELVES\)](#)

By Daniel Krebs May 14, 2020

In a time when the civ-mil divide is under so much scrutiny, there is great benefit in studying the classic works of André Corvisier as he examines the soldier's place in society. Daniel Krebs tells us why we need to pull Corvisier off our DUSTY SHELVES.

[MORAL LEADERSHIP IN COMPLEX STRATEGIC ENVIRONMENTS](#)

By Todd A. Schmidt May 15, 2020

As humans we are riddled with cognitive biases and as military members we must learn to recognize those biases and overcome them with facts and objectivity. The survival of the profession demands it.

WEEK OF 18 MAY 2020 – VOL 13 ISSUE 7[INCLUSIVITY, DIVERSITY AND THE MILITARY AS A LEADER OF CHANGE \(EISENHOWER SERIES\)](#)

By Joseph Buccino, Samuel Smith, Vianesa Vargas and Ron Granieri May 19, 2020

How does an institution built on uniformity reflect the very diverse society that it defends? How does the military accomplish diversity & inclusivity while maintaining unit cohesion & readiness?

[THE FEW, THE PROUD, THE LAST: MARINE CORPS RECRUITING AND GAMING IN A COVID-19 WORLD](#)

By Damien O'Connell May 21, 2020

Are gamers "pasty, cellar-dwelling slackers, covered in Cheetos & underachievement" or the warriors of the future? The Marines need to figure it out because traditional recruiting doesn't work during a pandemic.

[EFFECTIVE, AFFORDABLE AND TIMELY: DOD ACQUISITION](#)

By Jason Tate and Ron Granieri May 22, 2020

Buying a handgun for the Army isn't as simple as going to Cabelas with \$17M on a credit card, but sometimes we make it a little too hard. Jason Tate joins @RonaldGranieri to try and demystify acquisition.

WEEK OF 25 MAY 2020 – VOL 13 ISSUE 8[FACT AND FICTION: THE RECOUNTING OF WWII WITH JAMES HOLLAND \(ON WRITING\)](#)

By James Holland and Michael Neiberg May 27, 2020

Whether it's a novel, a factual book or a BAFTA recognized documentary @james1940 always informs and entertains. He joins @MichaelNeiberg in the studio to discuss his passion for writing.

[WAR\(GAMING\) WHAT IS IT GOOD FOR? A WHITEBOARD](#)

By War Room May 28, 2020

Just because it's called WARgaming doesn't mean it can't be used to prepare for catastrophes & natural disasters. 7 scholars respond to our latest Whiteboard @Georgetown @NavalNews @MarineCorpsU @RexBrynen @AWC_ORSA @krisjandr @kwheaton

[SOCIAL MEDIA: GOOD MEDICINE OR A BAD PILL \(EISENHOWER SERIES\)](#)

By Ryan Ehrler, Steve McNamara, Henry Schantz and Ron Granieri May 29, 2020

The world is better connected than ever before. That should be a good thing, often it is, occasionally it's deadly. What's social media's place in today's military? @Flying074 Steve McNamara, and Henry Schantz join @ronaldgranieri

WEEK OF 1 JUNE 2020 – VOL 13 ISSUE 9[DIMINISHING TERRITORIAL CONTROL MAY INCREASE LETHAL POWER OF ISIS](#)

By Alisa Laufer June 2, 2020

If ISIS's identity as a state & thus its claim of territory was central to its existence, then shouldn't it be defeated as many claim? Attacks on foreign soil would suggest to the contrary. @alisalalala examines the relationship.

[THE QUDS DILEMMA: DEALING WITH IRAN'S INTERNATIONAL ARM](#)

By Andrew Narloch June 3, 2020

Economic and trade sanctions are a useful tool in shaping behavior, unless the target of the sanctions doesn't play by the rules. Andrew Narloch explores the international criminal network that fuels the Iranian economy.

WHOSE HISTORY? WHOSE HERITAGE? MEMORY AND MEMORIALS IN THE ARMED FORCES

By Vianesa Vargas and Ron Granieri June 4, 2020

What should the DoD do when a part of its history is offensive to a significant number of its members? @vianesavargas joins @ronaldgranieri to discuss why now is the right time to abandon ties to Confederate generals.

LOSING THE STRATEGIC “BATTLE” AGAINST THE PRC (BUT NOT THE “WAR”): PT I – EMERGING CONFLICT DOMAINS

By Hugh Harsono June 5, 2020

Energy, telecom and cyber - three critical domains where the U.S. must change its way in order to dominate and fend off Chinese advances. Hugh Harsono explains where the country is falling short in pt 1.

WEEK OF 8 JUNE 2020 – VOL 13 ISSUE 10

READINESS IS PRIORITY #1, BUT READY FOR WHAT?

By Michael Loftus, Will McKannay, James Markley and Ron Granieri June 9, 2020

Can a roll of the dice & a couple of wild cards help the Army define what readiness really means? @loftusmt & @WillMcKannay think it can and they built a board game to prove it. The two join Jim Markley & @RonaldGranieri to discuss.

LOSING THE STRATEGIC “BATTLE” AGAINST THE PRC (BUT NOT THE “WAR”): PT II – TALENT MANAGEMENT

By Hugh Harsono June 10, 2020

The right person, in the right job, at the right time. That seems easy enough. It's not & Hugh Harsono says if the U.S. military doesn't figure out talent mgt quickly it will be costly in the competition w/ China & other peers.

ONE HELL OF A TRAVEL VOUCHER (DUSTY SHELVES)

By Matthew Morton June 11, 2020

50 days, 37 stops, in the back end of a modified B-24 Liberator visiting South America, Africa, Europe, and the Levant during the summer of 1944. It's a heckuva way to see the world. Matt Morton takes a look at one general's travels for DUSTY SHELVES.

WEEK OF 15 JUNE 2020 – VOL 13 ISSUE 11

NEW WEAPONS FOR NEW DOMAINS? (EISENHOWER SERIES)

By Ryan Ehrler, Henry Schantz, Dave Short and Ron Granieri June 16, 2020

Imagine the tech you need now & in 15 yrs, adjust for the enemy, do it jointly, keep it simple & stay w/in the budget. Oh and do it in space too @Flying074 Henry Schantz Dave Short & @ronaldgranieri discuss strategic visioning.

[OWING AND OWNING: LATIN AMERICA, CHINA, AND THE PANDEMIC](#)

By Fabiana Sofia Perera June 18, 2020

As COVID-19 depresses demand & disrupts supply, energy prices plummet. For much of Latin America that means dramatic drops in GDP. As China comes to the rescue in the region what can the U.S. do to ensure security & prosperity in these countries?.

[SERVICE TO THE NATION: CLOSING THE CIVIL-MILITARY DIVIDE \(EISENHOWER SERIES\)](#)

By Aaron Sadusky, Eric Swenson, Melissa Wardlaw and Ron Granieri June 19, 2020

In the midst of a pandemic a generation wonders what the future holds. @MajorWardlaw Aaron Sadusky & Eric Swenson share thoughts on national service, new higher ed goals & the impact on the all volunteer force @ronaldgranieri.

WEEK OF 22 JUNE 2020 – VOL 13 ISSUE 12[EFFECTS AND OPERATIONAL DESIGN: LEARNING FROM WWI CAMPAIGNS](#)

By Michael Adams June 22, 2020

Removed from doctrine in '08, effects based operations are the misunderstood tool that "failed" in the Middle East. Mike Adams takes a look at WWI campaigns for unknown, unintentional and cultivate examples of EBO in history.

[REFORMING INDIAN DEFENSE: IMPLICATIONS FOR NATIONAL SECURITY PROFESSIONALS?](#)

By Thomas Bajus and Patrick Bratton June 23, 2020

For the first time in decades India seems serious about much needed military reforms and reorganization. Will they truly happen this time and what does it mean for the region and the U.S.? Patrick Bratton and Thomas Bajus examine.

[WHAT IF COVID-19 ENTERED THE CARLISLE BARRACKS?: A SIMULATION OF INSTALLATION CONTAGION](#)

By Nicholas Blasco June 24, 2020

Summer's just starting but back to school isn't far off. What does resident course look like in a pandemic? Nick Blasco is back with the results of a USAWC specific simulation that should make for well informed policies.

[THEY REALLY READ IT FOR THE ARTICLES](#)

By Amber Batura and Jacqueline E. Whitt June 25, 2020

Playboy magazine was found regularly amidst U.S. military men in Vietnam. The lure of a beautiful centerfold was often the gateway to real, substantive articles that informed service men about the home front.

[SARS-COV-2 AND THE WAR AGAINST WMD \(COVID-19 SERIES\)](#)

By Nabila Jamshed June 26, 2020

What do COVID-19 and WMD have in common? They're not the same but they have similar impact. @NabilaJamshed explains there are answers in a WMD style defense.

WEEK OF 06 JULY 2020 – VOL 14 ISSUE 1

Publishing Pause

WEEK OF 13 JULY 2020 – VOL 14 ISSUE 2[THE MORE BEAUTIFUL QUESTION: ALEXANDRA RICHIE \(ON WRITING\)](#)

By Alexandra Richie and Michael Neiberg July 14, 2020

Internationally acclaimed & award-winning writer & historian Alexandra Richie joins @MichaelNeiberg to discuss the histories of Berlin & Warsaw. She shares how her writing began & thoughts on retaining focus.

[THE LAST LION AND THE NEXT WAR: LESSONS FROM CHURCHILL \(DUSTY SHELVES\)](#)

By G. Lee Robinson July 16, 2020

DUSTY SHELVES is back and this month we look at The Last Lion Series. Lee Robinson examines how Churchill's life offers great insights to prepare leaders for the future conflicts they'll manage.

[DEMOBILIZING THE KHOST PROTECTION FORCE: PARAMILITARY GROUPS IN AFGHANISTAN](#)

By Sulaiman Aziz Popal July 17, 2020

Without trust there can be no peace. Do current U.S. backed clandestine operations in Afghanistan put treaties at risk? Even if they're Afghan executed? Sulaiman Aziz Popal discusses a way forward for the KPF.

WEEK OF 20 JULY 2020 – VOL 14 ISSUE 3[MULTI-COMPONENT UNITS: MAXIMIZING THE TOTAL FORCE](#)

By Darren Buss, Richard Giarusso and Ron Granieri July 21, 2020

Total Force Policy acknowledges the importance of the Army Reserve component in the modern operational environment. @DarrenBuss & @GiarussoRick discuss the employment and challenges of the multi component unit w/ @RonaldGranieri.

[HOW PEACE TREATIES CAN TRUMP UN MANDATES FOR PEACEKEEPERS](#)

By Miranda Melcher July 23, 2020

WAR ROOM welcomes Miranda Melcher to examine the effectiveness of UN Peacekeepers through several brf case studies. She lays out the key factors to their success & failures & the lessons that have to be learned going fwd @KingsCollegeLon.

[MIRRORING VIETNAM'S FAILURES IN AFGHANISTAN: DOD'S DESCENT INTO WAR FATIGUE](#)

By Chandler Myers July 24, 2020

After 19 years of continuous conflict the U.S. is suffering from war fatigue. In the past that fatigue has led to doubling down on commitment. Chandler Myers presents the case for recognizing national fatigue early, preserving lives & \$\$\$'s.

WEEK OF 27 JULY 2020 – VOL 14 ISSUE 4[LIKE A FISH OUT OF WATER: A SAILOR AT THE ARMY WAR COLLEGE](#)

By Henry Wicks and Ron Granieri July 28, 2020

What can the U.S. Army War College, THE School of Strategic Landpower, teach a career Navy officer? What can said Navy officer teach his war college classmates? A lot! CDR Henry Wicks joins @RonaldGranieri to discuss his year in Carlisle.

[CHANGING OUR TOOLKIT FOR “CHANGE”](#)

By Tom Galvin July 30, 2020

Innovation & improvement require change, a complex process in a large org. Tom Galvin explains how @ArmyWarCollege is equipping students w/ a new Toolkit for Change.

[SHALL WE PLAY A GAME? \(WARGAMING ROOM\)](#)

By War Room July 31, 2020

What if the DoD wargamed its biggest strategic decisions? 6 scholars respond to our latest Whiteboard and introduce our new series the Wargaming Room @Georgetown @NavalNews @MarineCorpsU @AWC_ORSA @krisjandr @Wojtowicz_N @elliebartels.

WEEK OF 3 AUGUST 2020 – VOL 14 ISSUE 5[THE TURMOIL OF IDENTITY CRISIS: SPECIAL FORCES ORGANIZATIONAL CULTURE](#)

By John Brennan, Steve Marks, Edward Croot and Ron Granieri August 4, 2020

Org culture is a complex & difficult subj to grasp. Get it right & you have a unit that lives its values daily. Get it wrong & you have discipline, morale & behavioral Vol 14 Issues. @1st_SF_Command ldrship joins @RonaldGranieri to discuss Special Forces' ID crisis.

[YOUR HAMBURGER AND NATIONAL SECURITY: VEGANISM, FOOD INSECURITY AND AMERICAN POWER](#)

By Kerrilee Berger and Franky Matisek August 6, 2020

Eat your vegetables! It might just make for a more secure world! Kerrilee Berger and Franky Matisek look at veganism and the unlikely tie to national security.

[THE MAGIC OF THE INTERWEBS](#)

By Joseph Atkinson, Richard D'Angelo and Ron Granieri August 11, 2020

The internet can dramatically improve one's quality of life and ability to succeed. It can also be a dark and scary place filled with threats and boogeymen. Joe Atkinson and Rich D'Angelo join @RonaldGranieri to share their experiences in the cyber arena.

WEEK OF 10 AUGUST 2020 – VOL 14 ISSUE 6[IT'S WORLD WAR THREE ALL OVER AGAIN \(DUSTY SHELVES\)](#)

By Adam Seipp August 13, 2020

For those that long for the days of the Fulda Gap The Third World War by Sir John Hackett is a must read. For those too young to remember there's still plenty of reasons - Russia & China -to pick up this classic rwd by @AdamSeipp @historyTAMU.

[REFLECTIONS ON MILITARY STRATEGY: KILLING ANNIHILATION VS. ATTRITION](#)

By Thomas Bruscano August 14, 2020

War can be a strange thing but does it have to be bipolar? Either annihilate the enemy or attrit them. @BruscanoTom is back to tell us what successful military strategy really requires and it's not an either-or proposition.

WEEK OF 17 AUGUST 2020 – VOL 14 ISSUE 7[NOT YOUR FATHER'S NATIONAL GUARD](#)

By Mike Flaherty, Pete Helzer and Ron Granieri August 18, 2020

From Katrina to Afghanistan and GWOT to Covid the Army Nat'l Guard has seen its share of challenges & met them with diligence & discipline. @paratistamus & @MichaelFlat join @RonaldGranieri to discuss the modern Nat'l Guard & their academic year.

[THE INTERFACE: REESTABLISHING THE RELATIONSHIP BETWEEN TACTICS AND POLITICS](#)

By Olivia Garard August 20, 2020

PME often delineates the gap between tactical & strategic, politics & the military. @teaandtactics explains how examining the boundaries between them, the interconnection & Interface that ties them is more useful for today's challenges.

WEEK OF 24 AUGUST 2020 – VOL 14 ISSUE 8[CARLISLE SCHOLAR, INTERNATIONAL FELLOW -- THE VIEW FROM BAHRAIN](#)

By Khaled Al Khalifa and Ron Granieri August 25, 2020

Masters Program in foreign language. Check. Elect to accomplish three times the work. Check. Do a third of it during pandemic lockdown. Check. Khaled Al Khalifa joins @ronaldgranieri to discuss War College, Carlisle Scholars and Eisenhower.

[AN ALLEGORY OF THE CAVE: INNOVATION AND TERRORIST DRONES](#)

By Kerry Chávez and Ori Swed August 27, 2020

A hobbyist's toy finds its way to the terrorist's arsenal and becomes an effective and cost efficient weapon. How can they be stopped? Kerry Chávez and @OriSwed warn of the dangerous use of drones and what must be done to counter them.

[THAT ONE MOST IMPORTANT THING: A WHITEBOARD](#)

By War Room August 28, 2020

You've finally made it to your year at the War College. This month's Whiteboard asks "What is the most important thing a war college student should learn in their year of study?" @AirWarCollege @ArmyWarCollege @NWC_NDU.

WEEK OF 31 AUGUST 2020 – VOL 14 ISSUE 9[TOWARDS A BETTER UNDERSTANDING OF OTHER PEOPLES](#)

By Brad Arsenault, Steven Saum, Maricarmen Smith-Martinez, Joby Taylor and Ron Granieri
September 1, 2020

It takes a special individual to "contribute part of your life to this country." This time we're talking about the @PeaceCorps. @MaricarmenMSM Joby Taylor, Brad Arsenault, & @swamiriver join @ronaldgranieri in the studio.

[THE ECONOMIC DEFENSE CAPITAL FUND: A TOOL FOR THE ECONOMIC VOID](#)

By Brandon Bodor and Thomas Day September 3, 2020

You're a small business with innovative tech. Getting DoD to pay attention is easier than ever. Staying afloat \$\$ in a pandemic is tougher than ever. @BTBodor & @ThomasLDay have an idea on how to fix that & stay ahead of China

WEEK OF 7 SEPTEMBER 2020 – VOL 14 ISSUE 10[A SMARTER WAY TO RECRUIT AND RETAIN](#)

By David Eckley, Silas Martinez and Ron Granieri September 8, 2020

The Army competes w/the other services, government & industry for motivated, talented & qualified recruits - a tall order in the best of times. Dave Eckley & @SigSourer join @ronaldgranieri to discuss how innovation plays a role in meeting goals.

[THE INFORMATION APOCALYPSE, PART VII: COMPETENCE AND ETHICS](#)

By Mari Eder September 10, 2020

Competence and ethical behavior is a firm foundation for trust in a relationship. If either is found lacking the damage can be irreparable. @mk2353 is back with pt VII of her series The Information Apocalypse.

[GETTING WAR \(GAMING\) BACK INTO THE WAR COLLEGE](#)

By Christopher Hossfeld and Ken Gilliam September 11, 2020

How does a PME institution go about developing creative & critical thinking skills in mil ldrs? One tool in the kit is wargaming. Chris Hossfeld & Ken Gilliam explain how USAWC uses the Joint Overmatch wargame in its curriculum.

WEEK OF 14 SEPTEMBER 2020 – VOL 14 ISSUE 11[WOULD YOU BE WILLING TO ANSWER A FEW QUESTIONS?](#)

By Amanda Cronkhite and Ron Granieri September 15, 2020

The phone rings. You absent-mindedly answer. "Would you be willing to answer a few questions?" It's the attack of the pollsters! @abcronkhite joins @ronaldgranieri in the studio to discuss the art and science of polling.

[THE GAITHER REPORT: REALITY VS WORST CASE PLANS \(DUSTY SHELVES\)](#)

By George W. Runkle IV September 17, 2020

The DoD is infamous for its worst-case planning prowess. But the 1957 Gaither Committee took worst-case to a whole new level. George Runkle tells DUSTY SHELVES why the Gaither Report is a must read for Nat Sec pros.

[CHINA'S RECIPE FOR INSURGENCY](#)

By Alden Leader September 18, 2020

In COIN, support of the local populace is critical - crushing them all indiscriminately is not how you do it. Alden Leader looks at how China's Uighur policy will cause an insurgency not stop one.

WEEK OF 21 SEPTEMBER 2020 – VOL 14 ISSUE 12[TWO AUTHORS UNDER THE SAME ROOF \(ON WRITING\)](#)

By Kara Dixon Vuic, Jason Vuic and Michael Neiberg September 22, 2020

Jason Vuic & @KaraDixonVuic, two incredibly successful authors who happen to be married to each other, stop by the studio to compare very different writing styles with @MichaelNeiberg.

[WHAT'S IN A WAR PLAN?](#)

By Michael Loftus September 24, 2020

We teach DIME & call war “the continuation of politics by other means” so why don't our war plans include all aspects of government? @loftusmt looks at history to inform our current efforts planning for conflict.

[WOMEN IN PEACE AND SECURITY](#)

By Jean Manes and Ron Granieri September 29, 2020

In 2000 UNSC Res. 1325 created the Women in Peace and Security program. Amb @jeanmanes is in the studio with @ronaldgranieri to discuss the crucial role women play in the Nat'l Sec realm. @StateDept @Southcom.

WEEK OF 28 SEPTEMBER 2020 – VOL 14 ISSUE 13[A REALIST CASE FOR GERMANY TO RESURRECT NATO](#)

By Antony Palocaren October 1, 2020

As U.S. military presence draws down in Europe to focus on the threat of China, who will take up the leadership role on NATO? @TonyPalox says it's time for Germany to step up and provide the strong leadership NATO needs.

[IMAGINING OVERMATCH: CRITICAL DOMAINS IN THE NEXT WAR - A WHITEBOARD](#)

By War Room October 2, 2020

This month's Whiteboard asks "In the next large-scale, peer-competition conflict, what will be the critical (or decisive) domain of warfighting, and why?" @Bob_Caslen @ArmyWarCollege @NavalAcademy @NavalWarCollege.

WEEK OF 05 OCTOBER 2020 – VOL 15 ISSUE 1[BIG BROTHER IS WATCHING AND HE'S HERE TO HELP](#)

By Mandi Bohrer and Ron Granieri October 6, 2020

Once the stuff of science fiction, facial recognition is here & it has been for a while. But this incredible tool has a much-feared Big Brother aspect. @Mandi_Bee joins @ronaldgranieri to discuss how the tech can be safely & legally employed.

[MAKING SENSE OF THE RUMBLINGS ON THE KOREAN PENINSULA](#)

By Nate Kerkhoff October 8, 2020

Jun '20 - S. Korean activists launched 20 balloons filled w/ anti-N Korean leaflets & banners, \$'s & SD cards. N. Korea reacted badly, but then deescalated. Nate Kerkhoff looks at the internal factors at play in this most recent round of tensions.

[SWARM GAMING: REGAINING THE STRATEGIC INNOVATION INITIATIVE \(WARGAMING ROOM\)](#)

By Stephen Downes-Martin October 9, 2020

Wargames are an amazing developmental tool. But for true mental agility @StephenDownesM1 says "swarm gaming" is the best way to understand novel scenarios of the future @NavalWarCollege.

WEEK OF 12 OCTOBER 2020 – VOL 15 ISSUE 2[GAMES, PLAY, AND THE AFFECTIVE DOMAIN](#)

By Megan Hennessey and Ken Gilliam October 13, 2020

What does an educational methodologist think of wargames? She loves them! @MegJHennessey & @AWC_ORSA talk @LEGOSERIOUSPLAY and gaming in general at @ArmyWarCollege.

[BATTLE CRY: A COMPREHENSIVE CIVIL WAR STUDY \(DUSTY SHELVES\)](#)

By Justin Magula October 15, 2020

2020 got you down? Concerned by all the divisiveness? @JustinMagula tells DUSTY SHELVES to read "Battle Cry of Freedom" to gain some perspective on what true civil war looks like

[TURNKEY ALLIES: ISRAEL BACKING THE SUNNI CAUSE](#)

By Andrew Narloch October 16, 2020

In an armed confrontation between Sunni Arab states and Iran where would Israel fit in. @andrewnarloch believes they'd be integral based on recent relations normalizations with Sunni neighbors

WEEK OF 19 OCTOBER 2020 – VOL 15 ISSUE 3[THE VALUE OF WRITTEN THOUGHT: STEPHEN VOGEL \(ON WRITING\)](#)

By Stephen Vogel and Michael Neiberg October 20, 2020

@Steve_Vogel is a Pulitzer nominated journalist, incredibly successful author & passionate historian. He joins @MichaelNeiberg to share thoughts on journalism vs writing & what future historians face documenting the current electronic era.

[A MODERN APPLICATION OF LANDPOWER IN SYRIA](#)

By Phillip Brown October 22, 2020

The ability to gain, sustain, & exploit control over land - that's landpower defined. Phil Brown tells WAR ROOM how recent engagements in Syria & Iraq prove landpower is central to nat'l security & its employment is indicative of nat'l priorities.

[SECURITY COOPERATION: COLLABORATION IN THE ERA OF POWER COMPETITION](#)

By Jonathan Swoyer and Assad Raza October 23, 2020

Army SOF & Foreign Area Officers are 2 communities that regularly work together but don't know each other well enough. @AssadRaza12 & @swoychuk argue more familiarity w/ each other's msns & skills benefits all & enhances the U.S. Strategic msn.

WEEK OF 26 OCTOBER 2020 – VOL 15 ISSUE 4[UNDERSTANDING A DIFFERENT PEOPLE: THE OKINAWAN IDENTITY](#)

By Courtney Short and Jacqueline E. Whitt October 27, 2020

It's human nature to make assumptions about a person or peoples based on their race, nationality or culture. @cashort01 joins @notabattlechick to discuss how assumptions about the Okinawan people affected the U.S. invasion of the Ryukyus in WWII.

[THE INFORMATION APOCALYPSE PART VIII: CIVICS LESSONS](#)

By Mari Eder October 29, 2020

@mk2353 wants to restore faith in the U.S. election process. No partisanship. No hyperbole. Just vote.

[COVID-19 AND THE INFORMATION WAR: CHANGING THE NARRATIVE](#)

By Leon Hartwell October 30, 2020

@LeonHartwell views the story of this year's pandemic through the lens of Karpman's Drama Triangle and he cautions the U.S. to change the narrative and move to the rescuer role, or at least not be the victim or perpetrator. @CEPA.

WEEK OF 02 NOVEMBER 2020 – VOL 15 ISSUE 5[A FATAL DOSE IN 2 MILLIGRAMS: FENTANYL AND NATIONAL SECURITY](#)

By Heidi Munro and Ron Granieri November 3, 2020

The U.S. has struggled w/ the opioid crisis for decades. The most recent "combatant" on the battlefield is fentanyl, responsible for 31K+ deaths in '18. @hmu65 joins @RonaldGranieri to discuss how this once legal pain killer threatens nat sec.

[OPIOID MISUSE/ABUSE BY SOLDIERS AND VETERANS OF THE U.S. ARMY](#)

By Greg Gharst November 5, 2020

War is hell & its psychological & physical toll has wreaked havoc on too many military members. Greg Gharst warns the Army to pay close attn to how opioids are used to treat those wounds & its impact on the force.

WEEK OF 09 NOVEMBER 2020 – VOL 15 ISSUE 6[A LABORATORY FOR MILITARY PROFESSIONALS \(WARGAMING ROOM\)](#)

By Doug Winton and Ken Gilliam November 10, 2020

@dwwinton joins @AWC_ORSA in the WARGAMING ROOM for another look at wargames at the U.S. Army War College. They look at the use of Joint Overmatch and MDO1943 in the resident program.

[MILITARY GEOGRAPHY AND MILITARY STRATEGY](#)

By Thomas Bruscano August 14, 2020

If the military fails surely it must be the fault of politicians. @BruscanoTom says NOPE -it's time for mil strategists to return geography to its previous level of importance.

WEEK OF 16 NOVEMBER 2020 – VOL 15 ISSUE 7[PAST VISIONS OF FUTURE WARS](#)

By Adam Seipp, Thomas Bruscano and Ron Granieri November 17, 2020

@AdamSeipp joins @BruscanoTom & @RonaldGranieri to look at the captivating genres of Cold War apocalypse and military techno-thriller in this week's episode of A BETTER PEACE.

[HELMAND: TWO YEARS LATER](#)

By Nathaniel Lowry November 19, 2020

WAR ROOM welcomes Nathan Lowry as he recounts his time with the Marines in Helmand province in '17-'18. He compares the most recent Taliban attacks with previous surges and asks what the future holds for the Afghan people.

WEEK OF 23 NOVEMBER 2020 – VOL 15 ISSUE 8[RUSSIAN EXPANSION AND THE DEVELOPMENT OF HYBRID WARFARE](#)

By Thomas Deen November 24, 2020

Control the narrative & you control reality. Russia understood this in '08 & again in '14 as they invaded Georgia & Ukraine. Today reality resides on the internet & @ThomasFDeen1 tells us how to better safeguard that space.

[WOODROW WILSON: THANKSGIVING 1918](#)

By War Room November 25, 2020

WAR ROOM commemorates Woodrow Wilson's 1918 Thanksgiving Proclamation, given in a time when cause for thanks was perhaps easier to find.

WEEK OF 30 NOVEMBER 2020 – VOL 15 ISSUE 9[THE MOST IMPORTANT PART IS THE BEGINNING](#)

By Chandler Myers December 1, 2020

National defense isn't just about manpower and weapons and strategy. Chandler Myers makes the case for focusing on K-12 education in the name of national security. Start at the beginning.

[WANTED: INNOVATION TOOLS FOR AIR FORCE LEADERS](#)

By Elizabeth Vaughan Moyer December 3, 2020

Prototype, experiment, fail, analyze - repeat. Elizabeth Vaughan Moyer says USAF leadership can do a better job clearing the path for innovative Airmen

[AFTER 2020, WHAT'S NEXT? A WHITEBOARD](#)

By War Room December 4, 2020

This month's Whiteboard asks "What do you envision as the greatest challenges facing homeland security and domestic intelligence for the next decade?"

WEEK OF 7 DECEMBER 2020 – VOL 15 ISSUE 10[MORE THAN MEETS THE EYE: WHY THE ALLIES WON \(DUSTY SHELVES\)](#)

By Heather Venable December 8, 2020

War is never a simple venture. DUSTY SHELVES welcomes @Heather_at_ACTS to review Overy's "Why the Allies Won" to prove that point. Sometimes having the most eqpt does not ensure a victory.

[LIKE YOUR BRAIN HAS JUST GONE TO THE GYM \(WARGAMING ROOM\)](#)

By Chris Dougherty, Becca Wasser and Ken Gilliam December 10, 2020

A BETTER PEACE welcomes @becca_wasser & @C_M_Dougherty as they join @AWC_ORSA to discuss The Gaming Lab @CNASdc just launched in October.

[THE 2020 HOLIDAY GIFT GUIDE](#)

By War Room December 11, 2020

It's that time of the year again. Time to find that perfect gift for your favorite national security professional. And to help we've got the anxiously awaited WAR ROOM Gift Guide for 2020.

WEEK OF 14 DECEMBER 2020 – VOL 15 ISSUE 11[HIDING IN PLAIN SIGHT: RADICALS IN THE RANKS](#)

By Robert Payne and Ron Granieri December 15, 2020

When evil exists in your population it will find its way into your trusted institutions. Robert Payne joins @RonaldGranieri to discuss extremism in the military and how to weed it out.

[SENIOR LEADER BEHAVIOR: WHAT DIFFERENCES MATTER?](#)

By Craig Bullis and Charles Allen December 17, 2020

As the U.S. Army implements the Army Talent Mgmt pgm data indicates it may emphasize the wrong things. @dex17013 & Craig Bullis use 2 Div Cdr Studies to highlight the behaviors & personality traits we should really look at in leader dev.

WEEK OF 21 DECEMBER 2020 – VOL 15 ISSUE 12[THE FUTURE OF THE UNITED STATES' FRIENDS AND FOES](#)

By Paula Alvarez-Couceiro December 23, 2020

A multipolar world is a complicated world and where the U.S. fits in has changed. WAR ROOM welcomes @pacouceiro to examine the role of allies & partners in retaining U.S. power & influence @SAISStrat @SAISHopkins.

[FRANKLIN D. ROOSEVELT: CHRISTMAS 1942](#)

By War Room December 24, 2020

In keeping with WAR ROOM's tradition of reprinting holiday messages of leaders throughout history, here is Franklin D. Roosevelt's 1942 Christmas Eve address. Happy Holidays to all of you & here's to a bright New Year.

WEEK OF 28 DECEMBER 2020 – VOL 15 ISSUE 13[CHINA, SUSTAINABLE ENERGY AND GREAT POWER COMPETITION](#)

By Hugh Harsono December 29, 2020

Developing countries need energy. China's got renewable energy tech. That combination makes for inroads, strange bedfellows & a big edge for China in the Great Power Competition. Hugh Harsono gives us the rundown.